

General



Funds



# General Funds Summary

## Purpose:

The General Funds are used to account for financial resources applicable to the general governmental operations of the City including Police, Fire, Library, Parks, Recreation, Planning and Building and general governmental services.

## Assumptions for Major Resources:

The largest sources of revenue for the General Funds are Property Taxes, Utility Users Taxes, Sales and Use Taxes and Motor Vehicle License Fees (VLF). Note that the Utility Users Tax rate has been reduced to 5 percent for FY 05; the rate was 10 percent prior to October 2000. The current Sales Tax projection has been reduced by 25 percent due to the "Triple Flip" swap of Sales Tax revenues for Property Tax authorized by Proposition 57. The current Motor Vehicle License Fee projection does not include the VLF for property tax swap proposed by the Governor's May Budget Revision. To balance the General Fund in FY 05, \$17.8 million in carryover savings was used, as well as one-time funding sources of \$11.4 million, while reducing the structural deficit to \$28.7 million to be addressed in FY 06.

## Revenue Trends and Forecast:

This fund retains the most diverse source of revenues, numbering over 200. Economic conditions affect many of the major revenues sources while others come from other County, State, and Federal agencies. Staff closely monitors all revenue sources and will continue to revise and update projections throughout the year.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	1,859,481	9,475,278	10,789,328	10,789,328	17,769,017
Unreserving/(Reserving) of Restricted Fund Balance	20,949,971	4,147,962	2,589,397	2,589,397	2,121,620
Adjusted Fund Balance	22,809,453	13,623,241	13,378,725	13,378,725	19,890,637
<b>Revenues:</b>					
Property Taxes	53,330,797	56,735,000	56,735,000	55,649,063	61,483,000
Other Taxes	126,162,349	119,721,024	119,721,024	120,313,863	110,776,494
Licenses and Permits	15,733,616	14,502,757	14,502,757	17,540,183	16,860,995
Fines and Forfeitures	11,017,387	12,503,050	12,519,487	13,290,565	13,525,790
Use of Money & Property	16,893,381	14,214,790	14,211,790	14,595,513	16,407,944
Revenue From Other Agencies	43,351,090	39,267,742	38,979,562	37,261,497	46,586,480
Charges for Services	11,740,046	12,710,985	12,910,155	11,841,037	11,592,395
Other Revenues	3,462,130	4,562,968	4,562,968	5,342,860	4,865,686
Interfund Services-Charges	23,148,215	24,960,578	24,960,578	24,341,476	25,261,831
Intrafund Services-Gen Fund Chgs	13,715,487	12,572,604	12,572,604	12,088,597	13,049,017
Harbor P/R Rev Trsfs	(47)	-	-	-	-
Other Financing Sources	3,642,506	-	15,784,591	15,555,753	138,485
Operating Transfers	44,653,291	39,069,031	39,069,031	47,184,238	34,569,491
Total Revenues	366,850,248	350,820,529	366,529,547	375,004,643	355,117,609
Estimated All-years Carryover Revenue	-	-	-	-	-
Total Resources	389,659,701	364,443,770	379,908,271	388,383,367	375,008,246
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	250,270,997	265,233,623	264,974,627	255,090,260	281,684,577
Materials, Supplies and Services	50,573,763	44,108,178	45,857,357	50,078,397	43,642,580
Internal Support	39,172,060	36,566,020	35,838,715	35,616,694	34,787,161
Capital Purchases	16,900,845	1,642,990	6,126,972	6,351,123	1,447,889
Debt Service	9,000,079	10,355,423	22,716,510	20,829,952	11,009,264
Transfers From Other Funds	12,952,629	2,655,280	2,558,240	2,647,923	79,841
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	378,870,373	360,561,514	378,072,422	370,614,350	372,651,313
Estimated All-years Carryover Exp.	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>10,789,328</b>	<b>3,882,256</b>	<b>1,835,849</b>	<b>17,769,017</b>	<b>2,356,933</b>



Special

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Funds

General Grants Fund

Health Fund

Parking and Business Area Improvement Fund

Special Advertising and Promotion Fund

Upland Oil Fund

Housing Development Fund

Belmont Shore Parking Meter Fund

Business Assistance Fund

Community Development Grants Fund

Park Development Fund

Gasoline Tax Street Improvement Fund

Transportation Fund

Capital Projects Fund



# General Grants Fund Summary

## Purpose:

The General Grants Fund is used to account for revenues and expenditures associated with grants that were previously budgeted in the General Fund.

## Assumptions for Major Resources:

The largest revenue source in the General Grants Fund are grant funds from Federal, State or County agencies. Operating transfers into this fund represent the City's match from the General Fund.

## Revenue Trends and Forecast:

As the majority of General Grants Fund revenue is derived from outside sources, future revenue trends will depend on available allocations from these agencies awarded to the City.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	-	-	-	-	64,283
Unreserving/(Reserving) of Restricted Fund Balance	-	-	-	(25,120)	-
Adjusted Fund Balance	-	-	-	(25,120)	64,283
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	25,000	-
Use of Money & Property	-	-	1,000	18,621	-
Revenue From Other Agencies	-	-	5,534,273	8,846,261	3,048,089
Charges for Services	-	-	-	-	37,347
Other Revenues	-	-	94,035	93,125	-
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	504,977	436,740	837,453
Total Revenues	-	-	6,134,285	9,419,748	3,922,889
Estimated All-years Carryover Revenue	-	-	-	-	(3,261,252)
Total Resources	-	-	6,134,285	9,394,628	725,920
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	-	-	2,605,879	1,274,900	772,493
Materials, Supplies and Services	-	-	3,386,781	7,100,943	676,915
Internal Support	-	-	56,769	62,298	31,593
Capital Purchases	-	-	84,857	30,607	-
Debt Service	-	-	-	-	-
Transfers From Other Funds	-	-	-	861,597	2,441,887
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	-	-	6,134,285	9,330,345	3,922,888
Estimated All-years Carryover Exp.	-	-	-	-	(3,196,969)
<b>Ending Fund Balance</b>	-	-	-	64,283	1

# Health Fund Summary

## Purpose:

The Health Fund is used to account for revenues and expenditures associated with grants, core public health activities and health permits, fees and services. Activities supported by the Health Fund are critical to the Department of Health and Human Service's mission of improving the quality of life of the residents of Long Beach by ensuring that the conditions affecting the public's health afford a healthy environment in which to live, work and play.

## Assumptions for Major Resources:

The two largest revenue sources in the Health Fund are grant funds and revenue from the State for core public health services.

## Revenue Trends and Forecast:

Over 85 percent of Health Fund revenue is derived from outside sources, including State Vehicle License Fees, and grants from private foundations and all levels of government. As these entities begin to restructure and limit the amount of resources to distribute, the Health Fund will likely experience a reduction in available funds for its programs. In spite of these challenges, the Department of Health and Human Services will continue to aggressively seek funds from all potential sources to fund much-needed public health and social services programs for the Long Beach community.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	1,608,478	1,030,790	1,188,573	1,188,573	1,917,580
Unreserving/(Reserving) of Restricted Fund Balance	65,489	-	-	-	-
Adjusted Fund Balance	1,673,967	1,030,790	1,188,573	1,188,573	1,917,580
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	2,517,171	2,474,335	2,474,335	2,474,335	2,474,335
Licenses and Permits	2,555,805	2,690,842	2,690,842	2,675,969	3,013,490
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	(6,407)	1,300	1,300	574	1,300
Revenue From Other Agencies	20,312,013	28,758,060	30,741,697	30,266,594	27,807,640
Charges for Services	1,477,106	1,565,695	1,565,695	1,577,567	1,466,349
Other Revenues	296,252	180,035	180,035	68,285	159,750
Interfund Services-Charges	501,394	671,013	671,013	495,498	653,713
Intrafund Services-Gen Fund Chgs	8,886	23,515	23,515	9,750	23,515
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	6,228,913	736,201	736,201	1,063,236	459,010
Total Revenues	33,891,133	37,100,996	39,084,633	38,631,808	36,059,102
Estimated All-years Carryover Revenue	-	23,843,541	21,029,934	-	22,182,528
Total Resources	35,565,100	61,975,327	61,303,140	39,820,381	60,159,211
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	21,738,960	25,370,814	26,068,966	24,293,474	27,625,514
Materials, Supplies and Services	9,400,000	9,454,965	10,802,401	10,840,323	7,442,437
Internal Support	2,005,405	2,171,068	2,171,068	2,277,618	2,092,475
Capital Purchases	21,420	-	-	-	-
Debt Service	341,121	444,000	444,000	357,000	412,000
Transfers From Other Funds	869,620	120,169	120,169	134,387	(466,831)
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	34,376,526	37,561,016	39,606,604	37,902,801	37,105,595
Estimated All-years Carryover Exp.	-	22,057,832	21,317,158	-	22,813,246
<b>Ending Fund Balance</b>	1,188,573	2,356,479	379,378	1,917,580	240,370



# Parking and Business Area Improvement Fund Summary

## Purpose:

The Parking and Business Area Improvement Fund is used to account for assessments, special fees, and business license taxes collected in four designated areas of the City (Downtown, Belmont Shore, Magnolia Industrial and Bixby Knolls). The revenues are accounted for separately and used to promote retail trade activities in the areas.

## Assumptions for Major Resources:

Revenue in this fund consists of assessments, special fees, and business license taxes collected in the City's four Parking and Business Improvement Areas listed above.

## Revenue Trends and Forecast:

Revenues in the Parking and Business Improvement Area Fund are anticipated to increase in FY 05, and beyond, due to changes in assessment levels for some of the districts.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	306,899	304,423	304,423	304,423	341,940
Unreserving/(Reserving) of Restricted Fund Balance	-	-	-	-	-
Adjusted Fund Balance	306,899	304,423	304,423	304,423	341,940
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	1,660,705	2,474,691	2,474,691	2,474,691	2,509,691
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	8,420	7,826	7,826	7,826	7,826
Revenue From Other Agencies	-	-	-	-	-
Charges for Services	-	-	-	-	-
Other Revenues	-	-	-	-	-
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	-	-
Total Revenues	1,669,125	2,482,517	2,482,517	2,482,517	2,517,517
Estimated All-years Carryover Revenue	-	-	-	-	-
Total Resources	1,976,024	2,786,940	2,786,940	2,786,940	2,859,457
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	-	-	-	-	-
Materials, Supplies and Services	1,671,601	2,445,000	2,445,000	2,445,000	2,480,000
Internal Support	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers From Other Funds	-	-	-	-	-
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	1,671,601	2,445,000	2,445,000	2,445,000	2,480,000
Estimated All-years Carryover Exp.	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>304,423</b>	<b>341,940</b>	<b>341,940</b>	<b>341,940</b>	<b>379,457</b>

# Special Advertising and Promotion Fund Summary

## Purpose:

The Special Advertising and Promotion fund is used to account for Transient Occupancy Tax (TOT) and special events and filming revenues. The revenues are used for advertising, promotional and public relations projects, and special events calling positive attention to the City.

## Assumptions for Major Resources:

The single largest revenue for the Special Advertising and Promotion Fund is the Transient Occupancy Tax. This fund receives 1/2 or 6 percent out of the 12 percent total tax imposed on all hotel rooms in the City, with the exception of the downtown redevelopment area hotels.

## Revenue Trends and Forecast:

The City has experienced growth in revenue resulting from special events and filming activities. The City's Special Events and Filming Office projects continued success in the area. Transient Occupancy Tax receipts continue to recover from the impacts of September 11<sup>th</sup> and homeland security concerns. Successful events such as the Aquatics Grand Prix have elevated Long Beach as a destination and should positively impact future hotel room bookings. Operating Transfers previously received from the Redevelopment Agency's TOT continue to be used to fund a portion of the City's Aquarium of the Pacific bond payments.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	979,124	41,188	62,933	62,933	12,583
Unreserving/(Reserving) of Restricted Fund Balance	21,744	-	-	-	-
Adjusted Fund Balance	1,000,869	41,188	62,933	62,933	12,583
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	3,789,210	4,442,000	4,442,000	4,100,000	4,342,000
Licenses and Permits	180,643	137,800	137,800	340,520	339,480
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	342,240	315,500	315,500	355,750	335,500
Revenue From Other Agencies	-	-	-	-	-
Charges for Services	45,337	95,337	95,337	42,000	97,757
Other Revenues	18,680	25,000	25,000	22,000	5,000
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	3,380	-
Total Revenues	4,376,110	5,015,637	5,015,637	4,863,650	5,119,737
Estimated All-years Carryover Revenue	-	-	-	-	-
Total Resources	5,376,979	5,056,825	5,078,570	4,926,582	5,132,320
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	263,669	349,396	349,396	335,190	397,227
Materials, Supplies and Services	4,931,733	4,591,906	4,613,650	4,468,723	4,743,586
Internal Support	118,645	115,048	115,048	110,087	105,907
Capital Purchases	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers From Other Funds	-	-	-	-	(180,000)
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	5,314,046	5,056,349	5,078,094	4,914,000	5,066,720
Estimated All-years Carryover Exp.	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>62,933</b>	<b>476</b>	<b>476</b>	<b>12,583</b>	<b>65,600</b>

# Upland Oil Fund Summary

## Purpose:

The Upland Oil Fund is used to account for all costs and revenues for the City's proprietary oil interests and for accumulating reserves to pay for the City's portion of well-abandonment and site-clearance liabilities.

## Assumptions for Major Resources:

The sources of revenue for the Upland Oil Fund are revenues from the City's participation in proprietary oil operations and overhead fees received by the City as Unit Operator for the Tidelands Oil Operations.

## Revenue Trends and Forecast:

The projected revenues for the Upland Oil Fund are based on a \$25 per barrel price for crude oil. The Department of Oil Properties feels that this is a prudent price to project based on the volatility of the oil market.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	2,356,831	3,344,434	1,221,560	1,221,560	1,404,491
Unreserving/(Reserving) of Restricted Fund Balance	(207,082)	-	-	-	-
Adjusted Fund Balance	2,149,749	3,344,434	1,221,560	1,221,560	1,404,491
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	11,587,466	8,866,921	12,100,954	13,283,323	11,080,786
Revenue From Other Agencies	-	-	-	-	-
Charges for Services	-	-	-	-	-
Other Revenues	-	-	-	-	-
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	-	-
Total Revenues	11,587,466	8,866,921	12,100,954	13,283,323	11,080,786
Estimated All-years Carryover Revenue	-	-	-	-	-
Total Resources	13,737,215	12,211,355	13,322,514	14,504,883	12,485,277
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	-	-	-	-	-
Materials, Supplies and Services	5,516,203	4,689,097	4,866,860	5,452,778	4,428,233
Internal Support	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Debt Service	-	-	-	1,350	-
Transfers From Other Funds	6,999,452	3,992,430	6,623,196	7,646,264	6,573,013
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	12,515,655	8,681,527	11,490,056	13,100,392	11,001,246
Estimated All-years Carryover Exp.	-	-	-	-	-
<b>Ending Fund Balance</b>	1,221,560	3,529,828	1,832,458	1,404,491	1,484,031

# Housing Development Fund Summary

## Purpose:

The Housing Development Fund is used to account for tax increment set-aside funds received from the Redevelopment Agency, as well as other sources of funding used for new development and rehabilitation of low and moderate income housing in the city.

## Assumptions for Major Resources:

The major revenue source for this fund is tax increment set-aside; other sources include loan repayments and proceeds from the lease and sale of Long Beach Housing Development Company-owned property.

## Revenue Trends and Forecast:

Under the current real estate market conditions, it is expected that Redevelopment Tax Increment revenue will increase in FY 04 and FY 05, resulting in increased set-aside funds for the Housing Development Fund.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	10,322,075	15,890,888	14,874,586	14,874,586	15,761,636
Unreserving/(Reserving) of Restricted Fund Balance	(939,184)	-	-	-	-
Adjusted Fund Balance	9,382,891	15,890,888	14,874,586	14,874,586	15,761,636
<b>Revenues:</b>					
Property Taxes	6,457,675	6,544,000	6,544,000	10,500,000	9,530,000
Other Taxes	-	-	-	-	-
Licenses and Permits	575,681	13,500	13,500	721,925	14,125
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	641,903	395,505	395,505	506,052	392,730
Revenue From Other Agencies	358,889	250,000	250,000	550,000	1,000,000
Charges for Services	-	-	-	-	-
Other Revenues	2,890,163	996,600	996,600	2,052,361	488,050
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	1,706,693	-	-	1,300,000	-
Operating Transfers	1,088,000	4,556,491	5,644,491	(171,961)	3,149,383
Total Revenues	13,719,004	12,756,096	13,844,096	15,458,377	14,574,288
Estimated All-years Carryover Revenue	-	5,372,098	5,302,579	-	6,071,494
Total Resources	23,101,895	34,019,082	34,021,261	30,332,963	36,407,418
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	800,203	1,063,377	1,063,377	1,156,436	1,328,484
Materials, Supplies and Services	4,319,700	6,946,567	12,036,106	5,051,786	11,219,009
Internal Support	404,199	445,407	445,407	487,016	494,240
Capital Purchases	-	3,051,000	(154,333)	1,289,249	-
Debt Service	12,709	470,000	833,000	611,900	612,000
Transfers From Other Funds	2,690,499	43,000	3,248,000	5,974,940	1,520,421
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	8,227,309	12,019,350	17,471,557	14,571,327	15,174,155
Estimated All-years Carryover Exp.	-	5,119,721	7,956,017	-	10,709,615
<b>Ending Fund Balance</b>	<b>14,874,586</b>	<b>16,880,011</b>	<b>8,593,688</b>	<b>15,761,636</b>	<b>10,523,648</b>

# Belmont Shore Parking Meter Fund Summary

## Purpose:

The Belmont Shore Parking Meter Revenue Fund was established by City Council Ordinance C-6219 to account for parking revenues in the Belmont Shore area of the city. Revenues from this fund are used exclusively for the acquisition, construction, improvement and operation of parking facilities and equipment benefiting the Belmont Shore area.

## Assumptions for Major Resources:

Revenue in this fund is exclusively from parking fees in the Belmont Shore area of the city.

## Revenue Trends and Forecast:

The budgeted parking meter revenue in Belmont Shore for FY 05 is the same as FY 04; however, additional revenue may be realized due to additional metered parking spaces and implementation of new electronic meters.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	201,119	432,608	232,616	232,616	183,971
Unreserving/(Reserving) of Restricted Fund Balance	(49,992)	-	-	-	-
Adjusted Fund Balance	151,127	432,608	232,616	232,616	183,971
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	448,383	430,500	430,500	445,500	445,500
Revenue From Other Agencies	-	-	-	-	-
Charges for Services	-	-	-	-	-
Other Revenues	10,127	-	-	-	-
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	-	-
Total Revenues	458,510	430,500	430,500	445,500	445,500
Estimated All-years Carryover Revenue	-	-	-	-	-
Total Resources	609,637	863,108	663,116	678,116	629,471
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	-	-	-	-	-
Materials, Supplies and Services	115,696	315,000	315,008	235,008	315,000
Internal Support	46,337	46,337	46,337	46,337	46,337
Capital Purchases	-	-	-	-	-
Debt Service	214,988	212,800	212,800	212,800	215,325
Transfers From Other Funds	-	-	-	-	-
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	377,020	574,137	574,145	494,145	576,662
Estimated All-years Carryover Exp.	-	-	-	-	-
<b>Ending Fund Balance</b>	232,616	288,971	88,971	183,971	52,809

# Business Assistance Fund Summary

## Purpose:

The Business Assistance Fund is used to account for Redevelopment Tax Increment monies used for economic development activities, including commercial rehabilitation loans, business outreach, commercial and retail services, and business retention and expansion.

## Assumptions for Major Resources:

The primary source of revenue is Redevelopment Tax Increment funding. Additional revenue is received from business loan repayments.

## Revenue Trends and Forecast:

Approximately \$2.6 million of Redevelopment Tax Increment funds are anticipated to be transferred in FY 04. The Redevelopment transfer for FY 05 is projected to increase to \$3.3 million. Some increase in loan revenue may also be realized as new loan repayments are received.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	50,805	474,935	477,510	477,510	396,759
Unreserving/(Reserving) of Restricted Fund Balance	2,575	-	-	-	-
Adjusted Fund Balance	53,380	474,935	477,510	477,510	396,759
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	2,553	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	29,076	-	-	-	-
Revenue From Other Agencies	-	-	-	-	-
Charges for Services	-	-	-	-	-
Other Revenues	489,073	-	-	-	-
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	2,020,894	2,625,000	2,625,000	2,625,000	3,300,000
Total Revenues	2,541,597	2,625,000	2,625,000	2,625,000	3,300,000
Estimated All-years Carryover Revenue	-	-	-	-	-
Total Resources	2,594,977	3,099,935	3,102,510	3,102,510	3,696,759
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	583,661	875,200	875,200	880,287	976,336
Materials, Supplies and Services	1,298,599	1,634,479	1,635,425	1,576,563	2,121,559
Internal Support	223,077	229,752	229,752	247,272	247,645
Capital Purchases	12,129	-	1,629	1,629	-
Debt Service	-	-	-	-	-
Transfers From Other Funds	-	-	-	-	300,000
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	2,117,466	2,739,431	2,742,006	2,705,751	3,645,540
Estimated All-years Carryover Exp.	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>477,510</b>	<b>360,505</b>	<b>360,505</b>	<b>396,759</b>	<b>51,218</b>

# Community Development Grants Fund Summary

## Purpose:

The Community Development Grants Fund is used to account for funds received from the U. S. Department of Housing and Urban Development (HUD) for community improvement programs targeting depressed and blighted areas of the City. This fund is also used to account for federal and state grants for job training and placement services.

## Assumptions for Major Resources:

Each year the City actively pursues new funding opportunities to support various programs and services. State and federal grants compose 88 percent of the FY 04 revenue in this fund. The balance of revenue is primarily from residential rehabilitation loan repayments.

## Revenue Trends and Forecast:

Future revenue trends in this fund will depend on congressional allocations.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	10,852	3,437,311	12,249	12,249	5,039,481
Unreserving/(Reserving) of Restricted Fund Balance	(2,839,489)	-	3,516,037	3,516,037	-
Adjusted Fund Balance	(2,828,637)	3,437,311	3,528,285	3,528,285	5,039,481
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	5,975	-	-	38,550	1,050
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	771,651	528,814	528,814	718,175	612,114
Revenue From Other Agencies	23,700,384	21,708,764	22,780,702	25,371,477	22,255,381
Charges for Services	-	-	-	-	-
Other Revenues	6,465,713	2,506,730	2,506,730	3,598,954	3,711,975
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	3,615,347	-	-	177,732	177,732
Total Revenues	34,559,070	24,744,308	25,816,246	29,904,888	26,758,252
Estimated All-years Carryover Revenue	-	39,621,145	34,774,825	-	31,057,490
Total Resources	31,730,433	67,802,765	64,119,356	33,433,173	62,855,224
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	7,041,849	8,746,215	8,591,677	7,302,749	8,900,903
Materials, Supplies and Services	17,567,458	14,762,348	19,222,561	18,027,246	14,760,658
Internal Support	2,698,797	2,267,201	2,338,736	2,236,894	1,938,023
Capital Purchases	1,509	-	(252,885)	(245,031)	-
Debt Service	301,158	-	-	-	-
Transfers From Other Funds	4,107,412	(1,072,715)	(4,125,102)	1,071,834	634,597
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	31,718,184	24,703,049	25,774,987	28,393,692	26,234,181
Estimated All-years Carryover Exp.	-	40,016,551	37,802,961	-	35,176,623
<b>Ending Fund Balance</b>	12,249	3,083,164	541,407	5,039,481	1,444,420

# Park Development Fund Summary

## Purpose:

The Park Development Fund was established by City Ordinance C-6567 to account for development impact fees to be used solely and exclusively for the purpose of funding park land acquisition and recreation improvements.

## Assumptions for Major Resources:

This fund is exclusively composed of Park Impact Fees, which are derived from new residential construction and are collected with the occupancy of apartments or the first sale of condominiums.

## Revenue Trends and Forecast:

Park Impact Fee receipts vary widely from year to year, as they are based on the amount of residential construction completed during the year. Major developments including the CityPlace residential component, Ocean Villas and Park at Harbour View will contribute revenue to this fund.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	415,892	1,605,702	1,608,282	1,608,282	1,127,375
Unreserving/(Reserving) of Restricted Fund Balance	-	-	-	-	-
Adjusted Fund Balance	415,892	1,605,702	1,608,282	1,608,282	1,127,375
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	1,702,030	750,000	750,000	750,000	1,700,000
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	35,178	15,000	15,000	15,000	15,000
Revenue From Other Agencies	-	-	-	-	-
Charges for Services	-	-	-	-	-
Other Revenues	-	-	-	-	-
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	-	-
Total Revenues	1,737,208	765,000	765,000	765,000	1,715,000
Estimated All-years Carryover Revenue	-	-	-	-	-
Total Resources	2,153,099	2,370,702	2,373,282	2,373,282	2,842,375
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	36,355	34,594	34,594	42,940	37,621
Materials, Supplies and Services	-	5,921	5,921	500	5,921
Internal Support	8,463	5,392	5,392	2,467	5,058
Capital Purchases	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers From Other Funds	500,000	1,200,000	1,200,000	1,200,000	1,700,000
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	544,818	1,245,907	1,245,907	1,245,907	1,748,600
Estimated All-years Carryover Exp.	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>1,608,282</b>	<b>1,124,795</b>	<b>1,127,375</b>	<b>1,127,375</b>	<b>1,093,775</b>



# Gasoline Tax Street Improvement Fund Summary

## Purpose:

The Gasoline Tax Street Improvement Fund is used to account for receipt and expenditure of gasoline tax funds apportioned under the State Streets and Highway code, as well as other sources dedicated to transportation improvements. Expenditures may be made for any street-related purpose on the City's system of streets, including maintenance.

## Assumptions for Major Resources:

In addition to gasoline tax revenue from the State of California, other transportation-related revenue sources include funding from the Federal Transportation Equity Act for the Twenty-First Century (TEA-21) and the State Traffic Congestion Relief Fund (AB2928).

## Revenue Trends and Forecast:

Revenue from the gasoline tax has been increasing and will continue to do so if gasoline prices and sales continue to increase. Revenue from grant funds will fluctuate depending on legislative actions.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	6,268,664	3,751,756	-	-	7,365,580
Unreserving/(Reserving) of Restricted Fund Balance	(3,168,853)	1,107,553	6,460,799	6,460,799	-
Adjusted Fund Balance	3,099,811	4,859,309	6,460,799	6,460,799	7,365,580
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	429,804	267,644	267,644	265,302	265,302
Revenue From Other Agencies	13,029,939	10,481,328	10,597,281	11,696,546	10,584,670
Charges for Services	-	-	-	-	-
Other Revenues	-	-	-	-	-
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	-	-
Total Revenues	13,459,743	10,748,972	10,864,925	11,961,848	10,849,972
Estimated All-years Carryover Revenue	-	10,973,461	8,753,934	-	7,815,370
Total Resources	16,559,553	26,581,742	26,079,658	18,422,647	26,030,922
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	(6,053)	-	-	-	-
Materials, Supplies and Services	8,759,593	4,440,000	4,585,442	4,649,636	4,541,000
Internal Support	7,799,498	6,308,973	6,279,483	6,407,431	6,308,973
Capital Purchases	(685)	-	-	-	-
Debt Service	-	-	-	-	-
Transfers From Other Funds	7,200	-	-	-	-
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	16,559,553	10,748,973	10,864,926	11,057,067	10,849,973
Estimated All-years Carryover Exp.	-	15,832,769	14,205,144	-	14,047,050
<b>Ending Fund Balance</b>	-	-	1,009,588	7,365,580	1,133,899

# Transportation Fund Summary

## Purpose:

The Transportation Fund is used to account for the City's share of an additional 1 percent sales tax which was approved by the electorate, and is collected by the County of Los Angeles to finance certain transportation projects (Proposition A and C).

## Assumptions for Major Resources:

In addition to the Proposition A (approved in November 1980) and Proposition C (approved in November 1990) revenues described above, interest earned on unspent funds is accumulated in the fund and must be used for transportation purposes.

## Revenue Trends and Forecast:

Recent trends indicate increases in revenues from Proposition A and Proposition C. Currently, the upward trend is expected to continue.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	20,239,458	19,999,384	21,361,031	21,361,031	21,138,361
Unreserving/(Reserving) of Restricted Fund Balance	2,016,638	-	-	-	-
Adjusted Fund Balance	22,256,096	19,999,384	21,361,031	21,361,031	21,138,361
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	866,424	718,000	718,000	518,500	568,500
Revenue From Other Agencies	12,293,565	12,654,612	12,654,612	12,689,243	12,904,330
Charges for Services	-	-	-	-	-
Other Revenues	2,945	1,000	1,000	-	1,500
Interfund Services-Charges	-	1,000	1,000	6,000	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	-	-
Total Revenues	13,162,935	13,374,612	13,374,612	13,213,743	13,474,330
Estimated All-years Carryover Revenue	-	5,483,212	781,389	-	988,365
Total Resources	35,419,031	38,857,207	35,517,032	34,574,774	35,601,056
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	860,767	952,924	892,924	1,084,951	937,571
Materials, Supplies and Services	10,851,145	13,821,117	13,792,763	11,071,073	12,067,346
Internal Support	2,319,546	711,019	799,373	1,280,390	428,892
Capital Purchases	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers From Other Funds	26,542	-	600,000	-	-
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	14,058,000	15,485,060	16,085,060	13,436,413	13,433,809
Estimated All-years Carryover Exp.	-	16,027,372	16,703,461	-	18,744,520
<b>Ending Fund Balance</b>	<b>21,361,031</b>	<b>7,344,774</b>	<b>2,728,511</b>	<b>21,138,361</b>	<b>3,422,727</b>

# Capital Projects Fund Summary

## Purpose:

The Capital Projects Fund was established to account for resources used for the acquisition or construction of major capital improvements, except those financed by Enterprise, Internal Service, Tideland and Subsidiary Funds.

## Assumptions for Major Resources:

Fund revenues consist of operating transfers from the General Fund (including \$750,000 from golf operations and \$2.5 million for sidewalks), various grants, such as those from the Metropolitan Transportation Authority (MTA), transportation improvement fees, and bond sale proceeds.

## Revenue Trends and Forecast:

Revenue predictions show that the downward trend of the State's economy could potentially result in reduced grant income available from the MTA, State, and County.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	14,664,839	48,105,968	13,438,204	13,438,204	29,248,506
Unreserving/(Reserving) of Restricted Fund Balance	18,671,541	-	50,542,309	50,542,309	-
Adjusted Fund Balance	33,336,381	48,105,968	63,980,514	63,980,514	29,248,506
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	1,527,238	2,110,000	4,010,000	1,000,000	3,000,000
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	930,938	75,000	30,515	31,592	25,000
Revenue From Other Agencies	13,160,542	1,800,000	16,879,973	8,449,085	1,343,568
Charges for Services	-	-	-	-	-
Other Revenues	19,226	23,460	62,789	23,460	23,460
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	6,032,639	5,000,000	2,374,987	-	-
Operating Transfers	8,554,844	6,213,120	4,614,574	1,762,256	6,342,359
Total Revenues	30,225,428	15,221,580	27,972,838	11,266,394	10,734,387
Estimated All-years Carryover Revenue	-	48,398,849	31,649,830	-	48,560,724
Total Resources	63,561,809	111,726,397	123,603,182	75,246,907	88,543,617
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	3,770,022	4,296,435	4,296,435	4,619,419	5,101,936
Materials, Supplies and Services	45,249,662	6,449,150	13,658,027	41,029,469	8,769,161
Internal Support	378,655	(822,464)	(661,085)	(664,486)	(635,972)
Capital Purchases	(97,172)	-	4,751,000	75,000	-
Debt Service	-	-	-	-	-
Transfers From Other Funds	822,438	5,894,000	5,894,000	939,000	700,000
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	50,123,605	15,817,121	27,938,377	45,998,402	13,935,125
Estimated All-years Carryover Exp.	-	71,810,776	80,479,747	-	74,095,709
<b>Ending Fund Balance</b>	13,438,204	24,098,500	15,185,057	29,248,506	512,783



# Internal Service

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## Funds

Civic Center Fund  
General Services Fund  
Fleet Services Fund  
Insurance Fund  
Employee Benefits Fund



# Civic Center Fund Summary

## Purpose:

The Civic Center Fund is used to maintain City Hall, the Main Library, Public Safety Buildings and related parking facilities (Civic Center facilities).

## Assumptions for Major Resources:

The major ongoing revenue source to this fund is rental payments from the departments occupying the facilities. Minor sources of revenue include public parking charges and interest earnings.

## Revenue Trends and Forecast:

Effective FY 03, rental payments from other departments are characterized as a negative expense in Internal Support character of expense shown below and as a positive expense in the funds utilizing the Civic Center facilities. In prior years, rental payments were characterized as revenue under Interfund Services.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	2,879,762	14,894,225	1,453,264	1,453,264	16,499,340
Unreserving/(Reserving) of Restricted Fund Balance	10,353,144	-	13,996,830	13,996,830	-
Adjusted Fund Balance	13,232,906	14,894,225	15,450,094	15,450,094	16,499,340
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	1,600	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	859,606	645,200	645,200	541,000	575,200
Revenue From Other Agencies	-	-	153,212	153,212	153,000
Charges for Services	-	300	300	-	300
Other Revenues	221,721	-	-	4,860	-
Interfund Services-Charges	516,182	514,970	514,970	511,886	455,100
Intrafund Services-Gen Fund Chgs	91,743	94,166	94,166	156,257	118,400
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	15,876	-
Total Revenues	1,690,853	1,254,636	1,407,848	1,383,091	1,302,000
Estimated All-years Carryover Revenue	-	0	(206,344)	-	(206,344)
Total Resources	14,923,758	16,148,861	16,651,598	16,833,186	17,594,997
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	1,781,302	2,123,282	2,123,282	1,797,076	1,722,259
Materials, Supplies and Services	9,306,521	3,617,921	3,795,924	3,122,166	3,567,921
Internal Support	(8,590,891)	(9,065,009)	(9,060,857)	(9,226,883)	(8,179,987)
Capital Purchases	-	-	-	-	-
Debt Service	3,103,447	3,670,088	3,670,088	3,641,487	3,670,667
Transfers From Other Funds	7,870,116	500,000	500,000	1,000,000	500,000
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	13,470,494	846,282	1,028,438	333,846	1,280,860
Estimated All-years Carryover Exp.	-	12,406,624	12,186,851	-	12,600,525
<b>Ending Fund Balance</b>	<b>1,453,264</b>	<b>2,895,954</b>	<b>3,436,310</b>	<b>16,499,340</b>	<b>3,713,612</b>

# General Services Fund Summary

## Purpose:

The General Services Fund is used to account for the operation, maintenance and timely replacement of the City's data processing and telecommunications equipment and software as well as the cost of providing a variety of services to City departments including PC desktop support, application development and programming, internet services, central telephone and wireless communication, video communication, retired property, central mailing and reprographic services.

## Assumptions for Major Resources:

The largest source of revenue for the General Services Fund is internal charges to City departments (88 percent). The remaining revenues are from cable franchise fees (10 percent) and miscellaneous external fees (2 percent).

## Revenue Trends and Forecast:

Revenue is expected to decrease in FY 05 as a result of reduced charges to City departments.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	6,256,562	8,954,055	8,891,922	8,891,922	6,526,466
Unreserving/(Reserving) of Restricted Fund Balance	(62,133)	-	-	-	-
Adjusted Fund Balance	6,194,429	8,954,055	8,891,922	8,891,922	6,526,466
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	2,501,605	2,499,750	2,499,750	2,553,952	2,550,000
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	17,670	-	-	35,710	-
Revenue From Other Agencies	681,788	678,461	678,461	1,424,410	641,773
Charges for Services	1,440	-	-	720	-
Other Revenues	466,575	445,000	445,000	1,134,506	435,000
Interfund Services-Charges	31,627,611	30,629,175	30,629,175	28,921,897	26,935,288
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	133,270	-
Total Revenues	35,296,689	34,252,386	34,252,386	34,204,464	30,562,061
Estimated All-years Carryover Revenue	-	-	-	-	-
Total Resources	41,491,118	43,206,441	43,144,308	43,096,386	37,088,526
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	10,961,772	13,147,204	13,147,204	11,327,799	13,987,821
Materials, Supplies and Services	14,311,129	13,198,183	13,336,031	13,653,672	12,347,535
Internal Support	1,382,583	1,616,827	1,616,827	1,507,149	1,510,675
Capital Purchases	1,083,069	2,081,675	2,081,694	1,773,387	1,819,675
Debt Service	2,580,490	1,872,310	1,872,310	1,566,510	1,167,116
Transfers From Other Funds	2,280,152	4,597,694	4,597,694	6,741,404	5,591,511
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	32,599,195	36,513,893	36,651,760	36,569,921	36,424,334
Estimated All-years Carryover Exp.	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>8,891,922</b>	<b>6,692,548</b>	<b>6,492,548</b>	<b>6,526,466</b>	<b>664,193</b>



# Fleet Services Fund Summary

## Purpose:

The Fleet Services Fund is used to account for the City's purchase, maintenance and replacement of all fleet vehicles and equipment, except those owned by the Water and Harbor Departments.

## Assumptions for Major Resources:

The two major sources of revenue for this fund include charges to user departments and land rental income, which account for approximately 95 percent of revenues. Fleet charges are generated from City Departments that utilize vehicles and equipment acquired and maintained by the Fleet Services Bureau. These charges include such items as lease payments, capital replacement, preventive maintenance and repair, and fueling charges. Land rental income is received from the Environmental Services Bureau and Towing Operations for occupying the Willow & Temple Facility.

## Revenue Trends and Forecast:

The Three-Year Financial Strategic Plan includes a reduction in the City's Fleet of almost 25 percent. This reduction will decrease fuel, maintenance, and acquisition costs, along with a corresponding decrease in charges to users. Other significant savings in acquisition costs have occurred through careful analysis of vehicle requirements and prudent use of used and refurbished vehicles where appropriate. Further analysis and implementation of the Fleet Study Recommendations that support the objectives of the Three-Year Financial Strategic Plan will continue in FY 05.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	8,771,426	9,118,266	13,696,946	13,696,946	7,328,765
Unreserving/(Reserving) of Restricted Fund Balance	9,706,272	-	-	-	-
Adjusted Fund Balance	18,477,698	9,118,266	13,696,946	13,696,946	7,328,765
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	1,951,411	1,815,000	1,859,485	1,880,002	1,815,000
Revenue From Other Agencies	-	-	1,100,000	-	-
Charges for Services	13,950	86,000	86,000	33,623	86,000
Other Revenues	986,584	493,132	493,132	606,530	556,132
Interfund Services-Charges	23,911,334	23,807,025	23,807,025	22,291,917	20,321,655
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	65,323	-
Total Revenues	26,863,278	26,201,157	27,345,642	24,877,394	22,778,787
Estimated All-years Carryover Revenue	-	995,739	940,772	-	2,085,257
Total Resources	45,340,976	36,315,162	41,983,361	38,574,341	32,192,809
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	5,672,967	6,255,781	6,255,781	6,426,337	6,975,791
Materials, Supplies and Services	13,537,618	6,234,377	7,436,196	8,669,614	6,223,377
Internal Support	280,126	350,601	350,601	442,840	403,613
Capital Purchases	9,459,930	8,815,993	14,044,617	11,645,037	8,815,993
Debt Service	2,495,261	2,497,659	2,497,659	2,495,716	2,500,839
Transfers From Other Funds	198,128	222,969	222,969	1,566,031	292,350
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	31,644,030	24,377,379	30,807,823	31,245,575	25,211,963
Estimated All-years Carryover Exp.	-	161,445	659,234	-	1,695,460
<b>Ending Fund Balance</b>	13,696,946	11,776,338	10,516,304	7,328,765	5,285,386

# Insurance Fund Summary

## Purpose:

The Insurance Fund was created to finance and account for all risk management-related activities citywide. It consists of two subfunds (Workers' Compensation and General Liability) and provides funding for the majority of the City's insurance activities.

## Assumptions for Major Resources:

The three major revenue sources in this fund are: annual interest earned on the fund balance; charges collected from departments based on allocation of risk management costs; and reimbursements received on claims expense or other expenditures.

## Revenue Trends and Forecast:

Revenue collected will increase in FY 05 primarily as the result of increased allocations to departments for insurance, general liability, and workers' compensation charges in order to cover annual costs. Expenditures are expected to decline as the result of the City's implementation of workers' compensation business improvement processes and recent workers' compensation legislative reform.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	21,356,719	5,600,078	1,669,510	1,669,510	973,838
Unreserving/(Reserving) of Restricted Fund Balance	(3,409,466)	-	2,800,000	2,800,000	-
Adjusted Fund Balance	17,947,253	5,600,078	4,469,510	4,469,510	973,838
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	1,022,218	1,005,000	1,005,000	760,000	755,000
Revenue From Other Agencies	-	-	-	-	-
Charges for Services	746	-	-	515	21,300
Other Revenues	417,330	359,323	359,323	817,544	362,500
Interfund Services-Charges	22,590,297	32,882,007	32,882,007	32,875,107	34,322,168
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	65,798	-
Total Revenues	24,030,592	34,246,330	34,246,330	34,518,965	35,460,968
Estimated All-years Carryover Revenue	-	-	159	-	-
Total Resources	41,977,845	39,846,408	38,715,999	38,988,475	36,434,806
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	10,287,845	11,359,637	11,359,637	9,026,758	10,811,547
Materials, Supplies and Services	27,880,737	23,841,650	24,035,684	26,179,020	22,928,380
Internal Support	1,911,878	1,989,531	1,989,531	1,947,973	1,944,505
Capital Purchases	69,492	40,000	41,500	730,000	30,000
Debt Service	-	-	-	-	-
Transfers From Other Funds	158,383	162,389	162,389	130,886	476,869
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	40,308,335	37,393,207	37,588,741	38,014,636	36,191,300
Estimated All-years Carryover Exp.	-	-	14,071	-	-
<b>Ending Fund Balance</b>	1,669,510	2,453,202	1,113,187	973,838	243,506

# Employee Benefits Fund Summary

## Purpose:

The Employee Benefits Fund was created to finance and account for employee paid time off (sick leave, vacation, holiday, etc.) and fringe benefits, such as retirement, pension obligation bond debt payments, health insurance, in-hospital indemnity, Social Security and Medicare.

## Assumptions for Major Resources:

The two major revenue sources in this fund are charges to departments based on allocation of employee benefits costs and administration of payroll costs, and annual interest earned on the fund balance.

## Revenue Trends and Forecast:

Charges to departments will be increased in FY 05 to cover increasing health care and retirement costs.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	13,877,832	32,269,524	14,091,452	14,091,452	2,250,838
Unreserving/(Reserving) of Restricted Fund Balance	(4,478,554)	2,498,615	1,253,033	1,253,033	(410,765)
Adjusted Fund Balance	9,399,277	34,768,139	15,344,485	15,344,485	1,840,072
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	514,540	400,000	400,000	425,200	423,000
Revenue From Other Agencies	-	-	-	-	-
Charges for Services	-	-	-	-	-
Other Revenues	3,374,502	206,000	206,000	251,605	209,600
Interfund Services-Charges	109,639,478	126,033,002	126,033,002	110,998,559	177,013,089
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	20,119	-
Total Revenues	113,528,521	126,639,002	126,639,002	111,695,483	177,645,689
Estimated All-years Carryover Revenue	-	-	-	-	-
Total Resources	122,927,798	161,407,141	141,983,487	127,039,968	179,485,761
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	97,566,625	112,812,183	112,812,183	105,937,082	166,788,116
Materials, Supplies and Services	786,676	839,883	987,026	855,253	644,469
Internal Support	1,412,938	1,584,992	1,564,992	1,499,498	1,258,951
Capital Purchases	-	-	-	-	-
Debt Service	8,062,167	8,824,954	8,824,954	8,167,619	8,392,113
Transfers From Other Funds	1,007,939	9,636,135	9,636,135	8,329,679	1,941,677
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	108,836,346	133,698,147	133,825,290	124,789,131	179,025,326
Estimated All-years Carryover Exp.	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>14,091,452</b>	<b>27,708,994</b>	<b>8,158,198</b>	<b>2,250,838</b>	<b>460,435</b>



# Tidelands



## Funds

Tidelands Operating Funds  
Tideland Oil Revenue Fund  
Reserve for Subsidence Fund

# **Tidelands Funds Summary**

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## **ASSUMPTIONS FOR MAJOR RESOURCES**

The Tidelands Funds comprise the following four funds: Tidelands Operations, Marina, Queen Mary Repair Reserve and Rainbow Harbor Area.

Sources of Tidelands Operations Fund revenue include permit fees and rents from various waterfront concessions; Convention Center and Hyatt leases; The Aquarium of the Pacific; Queen Mary rent; parking revenue from beach lots, transfers from the Harbor Fund and from the Tideland Oil Revenue Fund's Optimized Waterflood Program.

Sources of Marina Fund revenue include slip rental fees for recreational boats, commercial enterprises, and temporary/guest docking; and, ground leases for certain properties directly adjacent to the marinas.

Queen Mary Repair Reserve Fund revenue is limited to rents generated from the site currently occupied by the Catalina Express operation.

The Rainbow Harbor Area Fund revenue comprises dock rentals, the Pierpoint Landing lease, and operating transfers from the Tidelands Operations Fund. The Aquarium parking structure revenue flows through this fund and is restricted for use in operating and maintaining the structure, including debt service, with net proceeds accruing to the benefit of the Aquarium of the Pacific.

# Tidelands Funds Summary

## Purpose:

The Tidelands Funds are used to account for operations, programming, maintenance and development of the Tidelands area including beaches and waterways, the Convention Center and Hyatt Hotel leases, the Queen Mary and adjacent properties, the Aquarium of the Pacific, Rainbow Harbor area, Pike at Rainbow Harbor and the marinas. Operations include Police, Security, Fire, Lifeguards, Refuse, Park and Beach maintenance, lease management, parking structure operations and other support functions.

## Revenue Trends and Forecast:

Tidelands Funds revenues are heavily dependent upon the economy and tourism. The Convention Center, Queen Mary and Aquarium of the Pacific were negatively impacted by the downturn in the economy. The Funds are dependent on significant support from the Harbor and Tideland Oil Revenue funds, with the City Charter allowing a 10 percent annual transfer of the Harbor Fund net income and State law directing a Tideland Oil Revenue Fund transfer based on a percentage of the Optimized Flood Program operating results.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	11,205,659	33,476,043	3,815,180	3,815,180	21,115,819
Unreserving/(Reserving) of Restricted Fund Balance	20,919,904	-	24,887,901	24,887,901	(13,250,778)
Adjusted Fund Balance	32,125,563	33,476,043	28,703,081	28,703,081	7,865,041
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	63,193	-	-	50,955	30,000
Fines and Forfeitures	147,784	181,000	181,000	182,000	248,520
Use of Money & Property	27,433,751	27,778,554	28,249,878	28,751,562	29,769,141
Revenue From Other Agencies	2,387,179	574,322	841,196	839,095	617,960
Charges for Services	23,702,391	25,032,895	25,032,895	25,327,969	25,260,848
Other Revenues	223,792	50,699	199,032	322,519	52,356
Interfund Services-Charges	80,047	81,539	81,539	81,539	88,422
Intrafund Services-Gen Fund Chgs	837	837	837	837	837
Harbor P/R Rev Trsfs	65	-	-	-	-
Other Financing Sources	1,629,812	-	9,500,000	672,056	-
Operating Transfers	24,236,156	20,354,176	20,454,176	19,232,950	23,830,176
Total Revenues	79,905,007	74,054,022	84,540,554	75,461,483	79,898,260
Estimated All-years Carryover Revenue	-	21,815,206	19,719,191	-	31,539,487
Total Resources	112,030,569	129,345,271	132,962,826	104,164,564	119,302,788
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	13,604,848	15,578,229	15,578,229	14,636,196	16,012,744
Materials, Supplies and Services	70,124,734	38,048,353	49,624,103	45,186,236	39,250,466
Internal Support	5,792,367	5,614,141	5,554,381	5,717,702	5,647,127
Capital Purchases	9,959	-	-	117,037	-
Debt Service	13,787,470	13,827,761	13,827,761	13,773,447	15,151,733
Transfers From Other Funds	4,896,013	5,795,879	5,795,879	3,618,127	5,973,448
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	108,215,390	78,864,362	90,380,353	83,048,745	82,035,518
Estimated All-years Carryover Exp.	-	30,197,311	33,214,951	-	36,816,861
<b>Ending Fund Balance</b>	<b>3,815,180</b>	<b>20,283,598</b>	<b>9,367,521</b>	<b>21,115,819</b>	<b>450,409</b>

# Tideland Oil Revenue Fund Summary

## Purpose:

The Tideland Oil Revenue Fund is used to account for the proceeds from oil operations within the Tidelands area and for accumulating reserves held in Trust for the State of California to pay for well abandonment and site clearance liabilities.

## Assumptions for Major Resources:

The major source of revenue for the Tideland Oil Revenue Fund is generated from oil operations in the Tidelands area, which is dependent upon the price of oil.

## Revenue Trends and Forecast:

The projected revenues for the Tideland Oil Revenue Fund are based on a \$25 per barrel price for crude oil. The Department of Oil Properties feels that this is a prudent price to project based on the volatility of the oil market.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	22,098,642	30,598,665	30,680,762	30,680,762	33,521,725
Unreserving/(Reserving) of Restricted Fund Balance	(14,830,229)	-	-	-	-
Adjusted Fund Balance	7,268,413	30,598,665	30,680,762	30,680,762	33,521,725
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	5,778	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	85,425,569	55,442,002	91,515,183	107,916,150	85,436,703
Revenue From Other Agencies	301,420	-	-	-	-
Charges for Services	600	-	-	-	-
Other Revenues	19,511	-	-	-	-
Interfund Services-Charges	86,261	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	-	-
Total Revenues	85,839,138	55,442,002	91,515,183	107,916,150	85,436,703
Estimated All-years Carryover Revenue	-	-	-	-	-
Total Resources	93,107,551	86,040,667	122,195,945	138,596,912	118,958,428
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	3,935,700	4,369,641	3,931,340	4,248,685	4,961,016
Materials, Supplies and Services	50,775,708	28,084,640	78,575,836	93,221,877	71,185,330
Internal Support	717,391	921,214	1,021,214	1,019,055	841,438
Capital Purchases	-	-	-	-	-
Debt Service	692	-	-	-	-
Transfers From Other Funds	6,997,299	3,355,934	6,038,522	6,585,571	6,120,767
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	62,426,789	36,731,429	89,566,912	105,075,188	83,108,551
Estimated All-years Carryover Exp.	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>30,680,762</b>	<b>49,309,238</b>	<b>32,629,034</b>	<b>33,521,725</b>	<b>35,849,876</b>



# Reserve for Subsidence Fund Summary

**Purpose:**

The Reserve for Subsidence Fund is used to account for the accumulation of funds to be used to minimize and remedy future land sinkage (subsidence) due to oil operations.

**Assumptions for Major Resources:**

The revenue source for the subsidence fund is interest earned on the fund balance.

**Revenue Trends and Forecast:**

It is estimated that the interest rate for FY 05 will be approximately 2.8 percent.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	142,753,237	145,154,359	145,154,359	145,154,359	148,424,719
Unreserving/(Reserving) of Restricted Fund Balance	-	-	-	-	-
Adjusted Fund Balance	142,753,237	145,154,359	145,154,359	145,154,359	148,424,719
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	4,802,243	3,505,280	3,505,280	3,711,365	4,001,826
Revenue From Other Agencies	-	-	-	-	-
Charges for Services	-	-	-	-	-
Other Revenues	-	-	-	-	-
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	-	-
Total Revenues	4,802,243	3,505,280	3,505,280	3,711,365	4,001,826
Estimated All-years Carryover Revenue	-	-	-	-	-
Total Resources	147,555,481	148,659,639	148,659,639	148,865,724	152,426,545
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	-	-	-	-	-
Materials, Supplies and Services	2,401,122	2,089,473	2,089,473	441,005	-
Internal Support	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers From Other Funds	-	-	-	-	-
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	2,401,122	2,089,473	2,089,473	441,005	-
Estimated All-years Carryover Exp.	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>145,154,359</b>	<b>146,570,166</b>	<b>146,570,166</b>	<b>148,424,719</b>	<b>152,426,545</b>



# Enterprise

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## Funds

Gas Fund  
Energy Services Fund  
Water Fund  
Sewer Fund  
Airport Fund  
Refuse/Recycling Fund  
SERRF Fund  
SERRF JPA Fund  
Towing Fund



# Gas Fund Summary

## Purpose:

The Gas Fund is used to provide natural gas services and meet the energy requirements of all customers in a safe and efficient manner at the lowest possible cost; and to ensure quality services and system reliability.

## Assumptions for Major Resources:

The major source of revenue for the Gas Fund is gas metered sales, which represents approximately 95 percent of the fund's total revenues.

## Revenue Trends and Forecast:

Revenues are expected to experience somewhat of a steady growth, coinciding with increased natural gas prices nationwide.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	6,658,046	6,354,670	8,681,658	8,681,658	10,120,912
Unreserving/(Reserving) of Restricted Fund Balance	9,198,771	-	-	-	-
Adjusted Fund Balance	15,856,817	6,354,670	8,681,658	8,681,658	10,120,912
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	642,557	302,886	302,886	300,956	302,286
Revenue From Other Agencies	-	-	-	-	-
Charges for Services	75,748,846	91,755,650	85,755,650	86,391,944	90,930,306
Other Revenues	27,908	-	-	2,016,636	-
Interfund Services-Charges	259,064	345,822	345,822	240,000	345,822
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	145,562	-
Total Revenues	76,678,375	92,404,358	86,404,358	89,095,097	91,578,414
Estimated All-years Carryover Revenue	-	(551,232)	(569,139)	-	(874,000)
Total Resources	92,535,192	98,207,796	94,516,877	97,776,755	100,825,326
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	11,649,678	14,522,094	14,522,094	12,167,824	15,191,751
Materials, Supplies and Services	48,601,204	50,259,749	51,303,762	55,795,714	55,488,828
Internal Support	7,614,841	8,023,145	8,023,145	7,779,468	7,252,617
Capital Purchases	84,842	59,700	77,486	46,835	59,700
Debt Service	1,128,537	1,037,636	1,037,636	1,037,619	1,037,021
Transfers From Other Funds	14,774,432	10,823,384	10,823,384	10,828,384	15,441,754
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	83,853,534	84,725,707	85,787,506	87,655,843	94,471,671
Estimated All-years Carryover Exp.	-	7,198,075	7,337,146	-	4,394,428
<b>Ending Fund Balance</b>	<b>8,681,658</b>	<b>6,284,013</b>	<b>1,392,224</b>	<b>10,120,912</b>	<b>1,959,226</b>

# Energy Services Fund Summary

## Purpose:

The Energy Services Fund was used to meet the aggregated electric commodity energy needs of all City departments at the lowest practical cost at or below the existing electric utility tariff prices.

## Assumptions for Major Resources:

There is no revenue source as this fund is currently dormant.

## Revenue Trends and Forecast:

The Energy Services Fund will remain dormant until new projects are initiated.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	44,285	-	-	-	-
Unreserving/(Reserving) of Restricted Fund Balance	(46,212)	-	-	-	-
Adjusted Fund Balance	(1,927)	-	-	-	-
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	1,927	-	-	-	-
Revenue From Other Agencies	-	-	-	-	-
Charges for Services	-	-	-	-	-
Other Revenues	-	-	-	-	-
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	-	-
Total Revenues	1,927	-	-	-	-
Estimated All-years Carryover Revenue	-	-	-	-	-
<b>Total Resources</b>	-	-	-	-	-
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	-	-	-	-	-
Materials, Supplies and Services	-	-	-	-	-
Internal Support	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers From Other Funds	-	-	-	-	-
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	-	-	-	-	-
Estimated All-years Carryover Exp.	-	-	-	-	-
<b>Ending Fund Balance</b>	-	-	-	-	-

# Water Fund Summary

## Purpose:

The Water Fund is used to meet the water needs of the citizens of Long Beach with a dependable supply of high quality water at a reasonable cost.

## Assumptions for Major Resources:

The major sources of revenue include a volumetric charge for water used by customers and a service charge based on the size of the customers water meter. Other revenues include rents received from tenants on Water Department owned property, interest income received and charges for services requested by customers. FY 05 revenue assumes normal water usage and a 4.5 percent rate increase.

## Revenue Trends and Forecast:

The Department will be using a combination of revenue sources to fund future major projects. Grant proceeds will be received for the Conjunctive Use Wells, Reclaimed Water System, and an Ocean Desalination Study. The increase in water rates will generate revenues to meet increases in operating and maintenance costs.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	3,252,572	5,878,386	6,143,671	6,143,671	3,997,337
Unreserving/(Reserving) of Restricted Fund Balance	(2,227,760)	-	-	-	-
Adjusted Fund Balance	1,024,813	5,878,386	6,143,671	6,143,671	3,997,337
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	124	-	-	-	-
Licenses and Permits	2,610	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	1,274,528	1,100,000	1,100,000	1,100,000	1,050,000
Revenue From Other Agencies	4,431,237	5,600,000	5,600,000	5,810,000	3,900,000
Charges for Services	59,270,336	64,070,000	64,070,000	62,145,000	66,055,800
Other Revenues	473,555	2,401,000	2,401,000	1,502,128	2,401,000
Interfund Services-Charges	(25)	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	6,000,000	-	-	2,000,000	1,800,000
Operating Transfers	-	-	-	-	-
Total Revenues	71,452,365	73,171,000	73,171,000	72,557,128	75,206,800
Estimated All-years Carryover Revenue	-	-	-	-	-
Total Resources	72,477,178	79,049,386	79,314,671	78,700,799	79,204,137
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	13,981,360	15,452,269	15,452,269	15,047,470	17,168,889
Materials, Supplies and Services	43,903,125	38,087,701	38,087,701	36,589,571	41,006,364
Internal Support	8,803,554	5,272,156	5,272,156	5,094,253	4,593,640
Capital Purchases	705,340	11,991,500	11,991,500	15,237,273	10,318,018
Debt Service	3,909,972	3,704,894	3,704,894	3,634,894	3,351,050
Transfers From Other Funds	(4,969,844)	(900,000)	(900,000)	(900,000)	(1,000,000)
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	66,333,507	73,608,520	73,608,520	74,703,461	75,437,961
Estimated All-years Carryover Exp.	-	-	3,838,506	-	-
<b>Ending Fund Balance</b>	<b>6,143,671</b>	<b>5,440,866</b>	<b>1,867,644</b>	<b>3,997,337</b>	<b>3,766,176</b>

# Sewer Fund Summary

## Purpose:

The Sewer Fund is used to maintain and upgrade the City's sanitary sewer system in a cost effective manner.

## Assumptions for Major Resources:

The major sources of revenue include a volumetric charge based on water usage which will enter the sewer system and a service charge based on the size of the customer's meter. Other revenues include interest income and sewer capacity fees from developers for new projects in the City. FY 05 revenue assumes normal water usage and reimbursement from the City for storm drain operating and maintenance costs.

## Revenue Trends and Forecast:

Volumetric charges are anticipated to remain stable- Interest income will decline in the future as the sewer cash balance declines as funds are used for capital projects.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	8,685,346	4,598,587	4,565,787	4,565,787	4,620,723
Unreserving/(Reserving) of Restricted Fund Balance	212,703	-	-	-	-
Adjusted Fund Balance	8,898,049	4,598,587	4,565,787	4,565,787	4,620,723
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	1,135,613	607,500	607,500	507,500	507,500
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	223,493	200,000	200,000	150,000	150,000
Revenue From Other Agencies	-	-	-	-	-
Charges for Services	7,793,324	8,825,000	8,825,000	7,900,000	7,900,000
Other Revenues	54,487	75,000	75,000	75,000	75,000
Interfund Services-Charges	86,400	86,400	86,400	86,400	86,400
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	750,000	750,000
Total Revenues	9,293,317	9,793,900	9,793,900	9,468,900	9,468,900
Estimated All-years Carryover Revenue	-	-	-	-	-
Total Resources	18,191,366	14,392,487	14,359,687	14,034,687	14,089,623
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	3,102,409	3,143,132	3,143,132	3,143,132	3,136,579
Materials, Supplies and Services	7,618,135	1,483,700	1,483,700	1,359,475	1,314,000
Internal Support	3,113,667	1,699,875	1,699,875	1,661,357	1,648,416
Capital Purchases	-	3,605,000	3,605,000	2,350,000	3,532,000
Debt Service	-	-	-	-	-
Transfers From Other Funds	(208,633)	900,000	900,000	900,000	1,000,000
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	13,625,579	10,831,707	10,831,707	9,413,964	10,630,995
Estimated All-years Carryover Exp.	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>4,565,787</b>	<b>3,560,780</b>	<b>3,527,980</b>	<b>4,620,723</b>	<b>3,458,629</b>



# Airport Fund Summary

## Purpose:

The Airport Fund is used to meet the air transportation needs of the Long Beach community; to link the City with the nation's transportation system; and to provide a safe, secure, adequate, efficient and attractive airfield and terminal facility which creates a favorable impression of the City.

## Assumptions for Major Resources:

Major revenue sources consist of revenues related to airport operations and grants. Airport operating revenue includes landing and other use fees, parking, and leasing of airport property to tenants. Grants are mostly from the Federal Aviation Administration and are used for capital improvements to the Airport such as airfield pavement rehabilitation, upgrades to security and terminal apron improvements.

## Revenue Trends and Forecast:

In FY 05, the Airport Enterprise Fund is expected to benefit from an increase in commercial airline rates and fees. The capital improvement program will be supplemented by funding from the Federal Aviation Administration and Passenger Facility Charges.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	8,685,346	5,960,031	6,739,354	6,739,354	7,927,090
Unreserving/(Reserving) of Restricted Fund Balance	(6,883,232)	(1,000,000)	(1,000,000)	(1,000,000)	(1,832,891)
Adjusted Fund Balance	1,802,113	4,960,031	5,739,354	5,739,354	6,094,199
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	13,498	10,000	10,000	9,000	10,000
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	23,681,416	23,390,711	24,490,767	25,425,281	28,181,868
Revenue From Other Agencies	4,155,461	92,598	11,146,423	21,553,691	92,598
Charges for Services	35,736	-	-	-	-
Other Revenues	13,999	10,000	(3,201,450)	15,500	10,000
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	15,797,350	15,700,375	4,887,670	-
Operating Transfers	-	-	-	38,245	-
Total Revenues	27,900,109	39,300,659	48,146,115	51,929,387	28,294,466
Estimated All-years Carryover Revenue	-	14,676,272	21,745,360	-	17,123,758
Total Resources	29,702,222	58,936,961	75,630,829	57,668,742	51,512,423
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	4,371,303	5,898,380	5,946,803	5,171,221	7,086,868
Materials, Supplies and Services	10,606,947	21,851,027	31,640,740	36,133,995	11,695,530
Internal Support	6,630,258	7,770,801	7,993,382	7,121,453	8,011,935
Capital Purchases	8,529	28,604	1,113	5,000	28,604
Debt Service	1,317,901	1,367,060	1,367,060	1,286,975	1,282,178
Transfers From Other Funds	27,930	23,008	23,008	23,008	23,008
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	22,962,868	36,938,880	46,972,106	49,741,651	28,128,123
Estimated All-years Carryover Exp.	-	16,989,494	27,122,501	-	22,875,080
<b>Ending Fund Balance</b>	6,739,354	5,008,587	1,536,221	7,927,090	509,220

# Refuse/Recycling Fund Summary

## Purpose:

To provide refuse collection to the citizens of Long Beach in a timely and cost effective manner.

## Assumptions for Major Resources:

The primary source of revenue for the Refuse Fund is from refuse and recycling charges, which account for approximately 90 percent of total revenues. This fund also receives grant money from the State for various public outreach messages (recycling, litter reduction, used motor oil collection, etc.); revenue from the sale of recyclables collected through the City's residential recycling program; fees paid by the City's licensed private refuse haulers for AB939 compliance; and interest income.

## Revenue Trends and Forecast:

Refuse/Recycling rate revenue should increase by Consumer Price Index (CPI) as these rates are subject to annual CPI adjustments.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	5,255,857	8,289,247	8,315,208	8,315,208	12,231,980
Unreserving/(Reserving) of Restricted Fund Balance	25,962	-	-	-	-
Adjusted Fund Balance	5,281,818	8,289,247	8,315,208	8,315,208	12,231,980
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	1,348,706	1,051,750	1,051,750	1,151,212	1,051,750
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	256,856	228,284	228,284	264,930	228,284
Revenue From Other Agencies	517,692	329,427	329,427	573,167	329,427
Charges for Services	27,442,315	27,589,996	27,589,996	28,009,441	28,421,633
Other Revenues	1,699,968	1,678,405	1,678,405	2,071,993	1,678,405
Interfund Services-Charges	85,626	41,570	41,570	80,750	41,570
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	86,329	-
Total Revenues	31,351,163	30,919,432	30,919,432	32,237,822	31,751,069
Estimated All-years Carryover Revenue	-	-	-	-	(132,332)
Total Resources	36,632,981	39,208,679	39,234,640	40,553,031	43,850,717
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	7,704,025	8,618,695	8,618,695	8,091,227	9,833,633
Materials, Supplies and Services	5,071,240	5,331,170	5,353,382	4,744,021	5,488,031
Internal Support	15,258,765	16,566,449	16,566,449	15,205,809	15,438,014
Capital Purchases	7,500	-	3,750	3,750	-
Debt Service	-	-	-	-	-
Transfers From Other Funds	276,243	276,243	276,243	276,243	8,163
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	28,317,773	30,792,557	30,818,519	28,321,050	30,767,841
Estimated All-years Carryover Exp.	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>8,315,208</b>	<b>8,416,121</b>	<b>8,416,121</b>	<b>12,231,980</b>	<b>13,082,877</b>

# SERRF Fund Summary

## Purpose:

To maintain the Solid Waste Program as an Enterprise Operation, provide disposal services at the Southeast Resource Recovery Facility (SERRF) for residential and commercial refuse delivered by the City and various surrounding communities, and to implement waste reduction and recycling activities.

## Assumptions for Major Resources:

The two main sources of revenue for the SERRF Enterprise Fund are electrical sales to Southern California Edison (SCE), which accounts for approximately 60 percent of the total revenue, and customer disposal fees, which makes up an additional 35 percent.

## Revenue Trends and Forecast:

Revenues from electrical sales to SCE are expected to remain unchanged for the next several years per the contract with SCE. Revenues from private hauler disposal fees are expected to increase annually by an amount equal to increases in the Consumer Price Index (CPI), plus any disposal fee increases above CPI imposed at Puente Hills Landfill. Long Beach and Lakewood disposal fees are expected to increase by CPI annually.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	52,067,357	41,403,119	41,403,469	41,403,469	38,587,335
Unreserving/(Reserving) of Restricted Fund Balance	350	-	-	-	-
Adjusted Fund Balance	52,067,707	41,403,119	41,403,469	41,403,469	38,587,335
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	1,112,422	1,280,000	1,280,000	850,068	1,001,000
Revenue From Other Agencies	-	-	-	-	-
Charges for Services	40,380,773	40,313,671	40,313,671	42,167,000	39,834,000
Other Revenues	1,317,600	1,162,000	1,162,000	1,444,767	946,000
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	4,388	-
Total Revenues	42,810,794	42,755,671	42,755,671	44,466,223	41,781,000
Estimated All-years Carryover Revenue	-	-	-	-	-
Total Resources	94,878,500	84,158,790	84,159,140	85,869,692	80,368,335
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	316,193	306,831	306,831	310,200	405,278
Materials, Supplies and Services	41,838,524	41,753,359	41,753,709	40,479,556	42,598,870
Internal Support	813,225	834,113	834,113	835,262	838,187
Capital Purchases	374,148	750,000	750,000	750,000	750,000
Debt Service	1,500	-	-	300	-
Transfers From Other Funds	10,131,443	2,703,757	2,703,757	4,907,040	2,706,805
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	53,475,032	46,348,060	46,348,410	47,282,357	47,299,140
Estimated All-years Carryover Exp.	-	-	-	-	-
<b>Ending Fund Balance</b>	41,403,469	37,810,729	37,810,729	38,587,335	33,069,194

# SERRF JPA Fund Summary

## Purpose:

The Southeast Resource Recovery Facility (SERRF) Joint Powers Authority Fund is used to account for bonds issued to finance the planning, design, procurement, construction and startup of the SERRF Facility. The Facility is a "waste-to-energy" plant.

## Assumptions for Major Resources:

The main revenue source is facility rental income from the SERRF Fund.

## Revenue Trends and Forecast:

The SERRF 1995 variable interest rate bonds were defeased in December of 2004 by issuing a refunding series with fixed rates ranging from 2 percent to 5.37 percent.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	1,484,490	1,979,320	1,979,320	1,979,320	5,253,498
Unreserving/(Reserving) of Restricted Fund Balance	26,903	-	-	-	-
Adjusted Fund Balance	1,511,393	1,979,320	1,979,320	1,979,320	5,253,498
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	2,893,599	11,365,083	11,365,083	9,625,347	10,703,982
Revenue From Other Agencies	-	-	-	-	-
Charges for Services	-	-	-	-	-
Other Revenues	-	-	-	146,123	-
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	-	-
Total Revenues	2,893,599	11,365,083	11,365,083	9,771,470	10,703,982
Estimated All-years Carryover Revenue	-	-	-	-	-
Total Resources	4,404,992	13,344,403	13,344,403	11,750,790	15,957,480
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	-	-	-	-	-
Materials, Supplies and Services	-	-	-	-	-
Internal Support	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Debt Service	2,425,672	10,927,492	10,927,492	6,497,292	14,433,982
Transfers From Other Funds	-	-	-	-	-
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	2,425,672	10,927,492	10,927,492	6,497,292	14,433,982
Estimated All-years Carryover Exp.	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>1,979,320</b>	<b>2,416,911</b>	<b>2,416,911</b>	<b>5,253,498</b>	<b>1,523,498</b>

# Towing Fund Summary

## Purpose:

The Towing Fund is an Enterprise Fund used to account for the City's towing services, which are used primarily by the Police and Public Works Departments to remove vehicles from the City's streets that have been involved in traffic accidents, abandoned or parked illegally.

## Assumptions for Major Resources:

There are two major sources of revenue for this fund, Towing Fees and Towing Lien Sales. These two sources combined account for approximately 96 percent of the revenues generated by this fund. Towing Fees are generated when a vehicle is towed and impounded by the City. Towing Lien Sales revenues are generated from the auction lien sale of unclaimed vehicles. The City is allowed to retain the lien sales revenue up to the towing and storage costs of each vehicle sold. Any revenue generated from a lien sale beyond the City's charges is transferred to the California Department of Motor Vehicles.

## Revenue Trends and Forecast:

Projected revenues are expected to increase due to the continued growth in tows performed by the City.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	1,105,972	1,422,681	1,431,423	1,431,423	1,382,924
Unreserving/(Reserving) of Restricted Fund Balance	8,742	-	-	-	-
Adjusted Fund Balance	1,114,714	1,422,681	1,431,423	1,431,423	1,382,924
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	46,777	41,387	41,387	61,630	41,387
Revenue From Other Agencies	-	-	-	-	-
Charges for Services	5,587,845	5,627,483	5,627,483	6,602,000	6,366,451
Other Revenues	46,181	-	-	19,268	-
Interfund Services-Charges	6,000	9,000	9,000	7,500	9,000
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	18,676	-
Total Revenues	5,686,803	5,677,870	5,677,870	6,709,074	6,416,838
Estimated All-years Carryover Revenue	-	-	-	-	-
Total Resources	6,801,518	7,100,551	7,109,293	8,140,497	7,799,762
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	2,048,598	2,178,502	2,178,502	2,274,696	2,253,038
Materials, Supplies and Services	1,927,448	1,984,827	1,993,569	1,866,306	1,884,827
Internal Support	783,802	794,409	794,409	833,811	890,880
Capital Purchases	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers From Other Funds	610,247	1,012,435	1,012,435	1,782,759	1,353,147
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	5,370,095	5,970,173	5,978,915	6,757,572	6,381,892
Estimated All-years Carryover Exp.	-	-	-	-	-
<b>Ending Fund Balance</b>	1,431,423	1,130,378	1,130,378	1,382,924	1,417,871



# Subsidiary Agency

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## Funds

Harbor Funds  
Parking Authority Fund  
Housing Authority Fund  
Redevelopment Funds  
Certified Unified Program Agency (CUPA) Fund





# Harbor Funds Summary

## Purpose:

The Harbor Funds are used to account for the operations of the Harbor Department.  
The Department was created to promote and develop the Port of Long Beach.

## Assumptions for Major Resources:

The Board of Harbor Commissioners sets tariff charges for wharfage, dockage, pilotage, land usage, storage, and demurrage applicable to all ships and cargo at municipal berths and wharves or otherwise City-owned property in the Harbor District. Under the terms of various property agreements, the terminal operators, as permittees or lessees, are responsible for collecting tariffs and for remitting to the Department all or any portion of such tariffs required to be paid to the Department. The Department charges tariffs on a per container load of freight basis per container cargoes and on a commodity rate per ton of cargo basis for bulk and break-bulk cargoes.

## Revenue Trends and Forecast:

The Department revenues will increase during FY 05 as a result of the leasing of new or improved installations to Port tenants.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	261,915,093	374,851,887	363,563,193	363,563,193	336,732,678
Unreserving/(Reserving) of Restricted Fund Balance	115,465,988	-	-	-	-
Adjusted Fund Balance	377,381,082	374,851,887	363,563,193	363,563,193	336,732,678
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	44,375	-	-	-	-
Fines and Forfeitures	2,145	-	-	-	-
Use of Money & Property	35,038,077	32,913,000	32,913,000	39,236,200	36,076,000
Revenue From Other Agencies	-	26,874,000	26,874,000	10,702,000	20,450,000
Charges for Services	250,268,828	241,500,000	241,500,000	265,100,000	275,400,000
Other Revenues	8,251,904	7,613,000	7,613,000	9,526,000	4,695,000
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	14,582,268	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	-	-
Total Revenues	308,187,597	308,900,000	308,900,000	324,564,200	336,621,000
Estimated All-years Carryover Revenue	-	-	-	-	-
Total Resources	685,568,679	683,751,887	672,463,193	688,127,393	673,353,678
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	23,489,630	29,425,064	29,425,064	28,495,803	28,437,062
Materials, Supplies and Services	170,990,568	38,396,263	38,396,263	38,318,615	43,690,122
Internal Support	26,260,048	13,051,974	13,051,974	12,926,075	13,581,585
Capital Purchases	2,639,620	216,754,000	216,754,000	170,960,000	262,764,000
Debt Service	89,568,941	95,804,212	95,804,212	95,761,028	95,720,589
Transfers From Other Funds	9,056,679	9,057,000	9,057,000	4,933,194	6,850,000
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	322,005,486	402,488,513	402,488,513	351,394,715	451,043,358
Estimated All-years Carryover Exp.	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>363,563,193</b>	<b>281,263,374</b>	<b>269,974,680</b>	<b>336,732,678</b>	<b>222,310,319</b>

# Parking Authority Fund Summary

**Purpose:**

The Parking Authority Fund is used to account for debt payments related to the Rainbow Harbor area Aquarium parking structure.

**Assumptions for Major Resources:**

Revenues come from the Aquarium parking structure in an amount equal to the debt payments.

**Revenue Trends and Forecast:**

The revenues and expenses for the Parking Authority will remain constant through 2017, the term of the debt outstanding, in the amount of approximately \$500,000 per year.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	224,730	301,289	301,289	301,289	374,753
Unreserving/(Reserving) of Restricted Fund Balance	-	-	-	-	-
Adjusted Fund Balance	224,730	301,289	301,289	301,289	374,753
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	581,907	577,758	577,758	580,901	578,830
Revenue From Other Agencies	-	-	-	-	-
Charges for Services	-	-	-	-	-
Other Revenues	-	-	-	-	-
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	-	-
Total Revenues	581,907	577,758	577,758	580,901	578,830
Estimated All-years Carryover Revenue	-	-	2,722	-	-
Total Resources	806,638	879,047	881,769	882,190	953,583
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	-	-	-	-	-
Materials, Supplies and Services	6,500	6,928	6,928	6,928	6,928
Internal Support	-	-	-	-	-
Capital Purchases	-	-	-	-	-
Debt Service	498,849	500,509	500,509	500,509	498,440
Transfers From Other Funds	-	-	-	-	-
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	505,349	507,437	507,437	507,437	505,368
Estimated All-years Carryover Exp.	-	-	-	-	-
<b>Ending Fund Balance</b>	301,289	371,610	374,332	374,753	448,215

# Housing Authority Fund Summary

## Purpose:

The Housing Authority Fund is used to account for revenues received by the City to operate various programs that assist lower income households. The primary activity is the Section 8 housing assistance program funded by the U.S. Department of Housing and Urban Development (HUD). Other activities include the City's replacement Housing and Tenant Relocation Programs.

## Assumptions for Major Resources:

The major revenue source (99 percent) for the Housing Authority Fund is allocations from HUD.

## Revenue Trends and Forecast:

Funding from HUD for Section 8 housing assistance payments has been significantly reduced in FY 04 due to changes in the allocation methodology used for the program. Future revenue trends in FY 05 will depend on congressional allocations.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	2,688,659	1,524,631	1,524,631	1,524,631	742,748
Unreserving/(Reserving) of Restricted Fund Balance	-	-	-	-	-
Adjusted Fund Balance	2,688,659	1,524,631	1,524,631	1,524,631	742,748
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	46,494	58,980	58,980	(1,641)	10,000
Revenue From Other Agencies	52,067,589	49,624,915	49,624,915	60,820,505	62,454,868
Charges for Services	-	-	-	-	-
Other Revenues	59,299	40,000	40,000	583,198	378,590
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	2,900,000	-
Operating Transfers	-	-	-	-	-
Total Revenues	52,173,381	49,723,895	49,723,895	64,302,062	62,843,458
Estimated All-years Carryover Revenue	-	572,072	576,768	-	900,381
Total Resources	54,862,040	51,820,597	51,825,294	65,826,693	64,486,587
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	3,037,345	3,786,341	3,786,341	3,219,404	3,772,404
Materials, Supplies and Services	49,178,313	44,530,657	44,530,657	60,778,813	57,889,346
Internal Support	1,121,751	1,363,046	1,363,046	1,166,535	1,076,100
Capital Purchases	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers From Other Funds	-	(80,807)	(80,807)	(80,807)	(80,807)
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	53,337,409	49,599,237	49,599,237	65,083,945	62,657,043
Estimated All-years Carryover Exp.	-	1,066,046	986,195	-	885,618
<b>Ending Fund Balance</b>	<b>1,524,631</b>	<b>1,155,314</b>	<b>1,239,862</b>	<b>742,748</b>	<b>943,926</b>

# Redevelopment Fund Summary

## Purpose:

The Redevelopment Funds are used to account for Redevelopment Tax Increment monies received by the City from seven Redevelopment Project Areas: Downtown, West Beach, West Long Beach Industrial, Poly High, North Long Beach, Los Altos and Central. All redevelopment activities are accounted for in the Redevelopment Funds, including debt payments, Redevelopment Agency (RDA) projects, and proceeds from land sales and bonds.

## Assumptions for Major Resources:

The primary revenue source is Redevelopment Tax Increment and Bond proceeds. FY 05 tax increment revenue is projected to be \$39.2 million. Other revenues include proceeds from the lease and/or sale of RDA-owned land.

## Revenue Trends and Forecast:

Tax increment revenue is anticipated to increase in FY 04 and FY 05 due to higher property values and new developments, such as the Pike at Rainbow Harbor.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	10,937,912	69,385,298	13,902,303	13,902,303	41,543,333
Unreserving/(Reserving) of Restricted Fund Balance	3,468,118	-	55,896,144	55,896,144	-
Adjusted Fund Balance	14,406,030	69,385,298	69,798,447	69,798,447	41,543,333
<b>Revenues:</b>					
Property Taxes	27,520,935	26,873,000	26,873,000	40,689,401	39,150,000
Other Taxes	3,362,657	3,708,726	3,708,726	3,480,000	3,780,000
Licenses and Permits	8,595	7,045	7,045	8,045	8,045
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	8,408,667	4,439,034	4,439,034	4,290,187	3,851,167
Revenue From Other Agencies	68,800	1,903,150	1,903,150	842,752	55,000
Charges for Services	20	-	-	-	-
Other Revenues	4,405,884	200	200	2,467,512	2,000
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsf	-	-	-	-	-
Other Financing Sources	51,770,596	629,440	629,440	7,212,640	220,320
Operating Transfers	3,742,675	7,547,165	9,037,536	7,554,030	1,820,421
<b>Total Revenues</b>	<b>99,288,829</b>	<b>45,107,760</b>	<b>46,598,131</b>	<b>66,544,567</b>	<b>48,886,953</b>
Estimated All-years Carryover Revenue	-	24,664,718	21,205,996	-	16,841,221
<b>Total Resources</b>	<b>113,694,859</b>	<b>139,157,776</b>	<b>137,602,574</b>	<b>136,343,014</b>	<b>107,271,506</b>
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	1,707,719	2,153,373	2,153,373	2,232,712	2,938,766
Materials, Supplies and Services	21,320,534	32,347,079	32,956,589	65,860,038	33,255,334
Internal Support	1,043,005	916,961	916,961	904,532	941,971
Capital Purchases	-	-	-	-	-
Debt Service	70,022,041	17,799,341	17,799,341	17,842,892	16,304,004
Transfers From Other Funds	5,699,258	5,847,234	5,259,900	7,959,508	7,074,625
Prior Year Encumbrance	-	-	-	-	-
<b>Total Requirements</b>	<b>99,792,556</b>	<b>59,063,988</b>	<b>59,086,165</b>	<b>94,799,682</b>	<b>60,514,699</b>
Estimated All-years Carryover Exp.	-	26,860,603	42,829,046	-	8,380,393
<b>Ending Fund Balance</b>	<b>13,902,303</b>	<b>53,233,185</b>	<b>35,687,364</b>	<b>41,543,333</b>	<b>38,376,413</b>

# Certified Unified Program Agency (CUPA) Fund Summary

**Purpose:**

The CUPA Fund was established by the City to account for services relating to hazardous waste and materials. The City of Long Beach provides annual inspections and collects permit fees from facilities located in Long Beach.

**Assumptions for Major Resources:**

Approximately 97 percent of CUPA Fund revenue is derived from permits and fees that support the cost of annual inspections of facilities which handle hazardous waste and/or hazardous materials.

**Revenue Trends and Forecast:**

FY 05 revenues assume an increase from Adopted FY 04, primarily due to a fee increase for Health Hazardous Materials Generator Permit Fees.

	Actual FY 03	Adopted FY 04	Adjusted FY 04	Estimated FY 04	Proposed FY 05
<b>Resources:</b>					
Beginning Fund Balance	180,079	272,744	272,744	272,744	307,533
Unreserving/(Reserving) of Restricted Fund Balance	-	-	-	-	-
Adjusted Fund Balance	180,079	272,744	272,744	272,744	307,533
<b>Revenues:</b>					
Property Taxes	-	-	-	-	-
Other Taxes	-	-	-	-	-
Licenses and Permits	819,380	889,658	889,658	768,163	818,715
Fines and Forfeitures	-	-	-	-	-
Use of Money & Property	16,825	27,729	27,729	11,156	20,800
Revenue From Other Agencies	-	-	-	-	-
Charges for Services	-	-	-	-	-
Other Revenues	-	-	-	-	-
Interfund Services-Charges	-	-	-	-	-
Intrafund Services-Gen Fund Chgs	-	-	-	-	-
Harbor P/R Rev Trsfs	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Operating Transfers	-	-	-	-	-
Total Revenues	836,205	917,387	917,387	779,319	839,515
Estimated All-years Carryover Revenue	-	-	-	-	-
Total Resources	1,016,284	1,190,131	1,190,131	1,052,063	1,147,048
<b>Requirements:</b>					
<b>Expenditures:</b>					
Salaries, Wages and Benefits	668,307	781,799	781,799	653,338	793,646
Materials, Supplies and Services	14,060	17,775	17,775	34,379	16,525
Internal Support	61,172	65,182	65,182	56,813	65,262
Capital Purchases	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfers From Other Funds	-	-	-	-	-
Prior Year Encumbrance	-	-	-	-	-
Total Requirements	743,539	864,756	864,756	744,531	875,433
Estimated All-years Carryover Exp.	-	-	-	-	-
<b>Ending Fund Balance</b>	<b>272,744</b>	<b>325,375</b>	<b>325,375</b>	<b>307,533</b>	<b>271,615</b>



Capital Improvement



Program (CIP)

# FY 05 Capital Improvement Program Overview

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## Purpose

To provide a comprehensive program of planning, design, construction, maintenance, and repair of City facilities and infrastructure.

## Budget Highlights

The Fiscal Year 2005 (FY 05) Capital Improvement Program (CIP) was organized by a CIP subcommittee comprising representatives from various departments. The Subcommittee worked together to carefully review the City's capital needs and to prioritize project submittals based on the following criteria:

- Meets health, safety and legal concerns and mandates
- Prolongs the life of City assets or avoids/minimizes future repair costs
- Benefits the community and supports the goals of the 2010 Strategic Plan
- Complies with the goals of the Three-Year Financial Strategic Plan
- Generates operating savings or increases productivity
- Secures future funds through program planning
- Identified in a previous year's CIP document

The CIP identifies and provides for two types of expenditures. The first covers strategic capital investment in the City's infrastructure including major enhancements and repairs to parks, City buildings, marinas, beaches, airport infrastructure, street lights, traffic signals, storm drains, sidewalks, bus stops, fuel storage facilities, bridges and roadways and Americans with Disabilities Act (ADA) upgrades. The second type involves one-time projects designed to address important community needs. Examples of one-time projects include the construction of the North Police Substation and the Adult Sports Complex.

The economic vitality and quality of life in the community is enhanced through CIP projects. Capital improvements require a major initial investment, a significant and continuing financial commitment for maintenance and, eventually, replacement. In the spirit of the Three-Year Financial Strategic Plan, departments did not submit formal long-range plans during the FY 05 CIP process. Instead, facility assessments for select facilities within the Fire, Health, Library Services, Parks, Recreation & Marine, and Police Departments were utilized to provide cost estimates required to correct current deficiencies and long-range projections of anticipated repair costs to appropriately direct capital improvement funding.

The CIP is divided into major categories, according to the type of capital investment. The following is a summary of each category with a dollar amount that represents "new" money for FY 05. In addition, certain project balances from projects currently underway will be carried forward.



# FY 05 Capital Improvement Program Overview

## Allocation Plan

<b>Uses:</b>	<b>Estimated FY 04</b>	<b>Proposed FY 05</b>
Airport	\$31,583,288	\$6,225,000
Community Development*	\$2,897,801	\$0
Long Beach Energy	\$2,500,906	\$2,235,000
Marinas, Beaches and Waterways	\$1,899,786	\$260,000
Parks, Recreation and Marine	\$9,548,245	\$3,292,359
Public Facilities	\$26,791,301	\$1,800,000
Storm Drains	\$1,568,112	\$100,000
Street Rehabilitation	\$16,619,351	\$12,037,544
Transportation Enhancements	\$3,642,797	\$6,594,644
<b>Subtotal</b>	<b>\$97,051,587</b>	<b>\$32,544,547</b>
Harbor	\$171,052,000	\$302,871,000
Sewer	\$2,430,000	\$3,607,000
Water Utility	\$18,742,000	\$13,505,000
<b>Grand Total</b>	<b>\$289,275,587</b>	<b>\$352,527,547</b>

## **Sources: \*\***

Airport Fund	\$31,583,288	\$6,225,000
Civic Center Fund	(\$444,170)	\$0
Fleet Services Fund	\$108,259	\$0
Gas Fund	\$2,500,906	\$2,235,000
Gasoline Tax Street Improvement Fund	\$4,718,508	\$4,541,000
General Capital Projects Fund	\$44,972,580	\$13,233,003
Marina Fund	\$1,066,783	\$800,000
Rainbow Harbor Area Fund	\$6,110,366	\$0
Special Assessment District Capital Projects Fund	\$33,846	\$0
Tidelands Operations Fund	\$574,954	\$260,000
Transportation Fund	\$5,826,267	\$5,250,544
<b>Subtotal</b>	<b>\$97,764,247</b>	<b>\$32,544,547</b>
Harbor Fund	\$171,052,000	\$302,871,000
Sewer Fund	\$2,430,000	\$3,607,000
Water Fund	\$18,742,000	\$13,505,000
<b>Grand Total</b>	<b>\$289,275,587</b>	<b>\$352,527,547</b>

\* FY 05 efforts will focus on completing the backlog of on-going projects from the previous year.

\*\* Each fund may include various sources such as fees and grants.

Funding sources for the General Capital Projects Fund may include, but are not limited to:

County Parks Bonds	County Grants	Developer Fees
General Fund	Park Impact Fees	State Grants
Local Bonds	Transportation Development Act-SB821	
Traffic Mitigation Program Fees		

# FY 05 Capital Improvement Program Overview

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## **Airport Projects**

Long Beach Airport offers a variety of services required by commercial and general aviation users, as well as the general public. The direct and indirect economic impacts of the Airport on the Long Beach region are important to the City. Funding for Airport CIPs can come from several sources including Federal Aviation Administration grants, Passenger Facility Charges, Airport fees, facility charges, loans, and bonds. Improvements will be implemented as needed to accommodate 41 commercial airline flights and 25 commuter airline flights per day and over 3 million passengers annually. Airport user and general public safety, compliance with federal mandates, and operational needs of the Airport provide the basis for capital projects. Planned projects include major airfield pavement rehabilitation, terminal apron area improvements, and replacement and upgrade of security systems.

<b>Project Title</b>	<b>Proposed FY 05</b>
Airport Terminal Area Improvements	\$350,000
Airfield Pavement Rehabilitation	\$4,475,000
Runway Rehabilitation	\$1,400,000
<b>Total Airport Projects</b>	<b>\$6,225,000</b>

## **Community Development Projects**

In recent years, the primary focus of Community Development projects has been implementing the City's Transition Plan to comply with the Americans with Disabilities Act (ADA). The City will continue its efforts in support of ADA upgrades in FY 05 by focusing its efforts and resources towards completing prior-year projects based on the priorities established in the Transition Plan. Facilities with completed, or soon to be completed, ADA upgrades include branch libraries, the Convention Center, park playgrounds, and park buildings. ADA improvements are also realized within the scope of other project categories, including the rehabilitation of the third floor of City Hall, as well as by various departments not included in the CIP, such as the Redevelopment Agency.

## **Harbor Department Projects**

The Harbor Department (Port) continues its long-term capital improvement program to accomplish the following goals: (1) provide Port tenants with state-of-the-art facilities capable of accommodating expanding international trade; and (2) secure regional economic benefits. These goals constitute the driving force behind the Port's CIP.

The first phases of the Port's largest container terminal on Pier T have been completed. This facility now occupies over 300 acres and employs 12 state-of-the-art gantry cranes, with two more scheduled to arrive this year. Landfill and environmental mitigation are progressing at the 160-acre Pier S site, and improvements are set to begin on the back channel and the Ocean Boulevard/Terminal Island freeway interchange. The Port continues to work on the development and improvement of container cargo facilities on Pier G, to comply with State environmental regulations established to protect the surrounding community from dust emissions.

# FY 05 Capital Improvement Program Overview

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<u>Project Title</u>	<b>Proposed FY 05</b>
<b>Major Construction Projects</b>	
<b>Terminals Expansion and Development</b>	
Pier A	\$4,270,000
Pier C	\$550,000
Pier D/E/F	\$12,797,000
Pier G – Compliance Rule 1158	\$2,382,000
Pier G Development	\$43,950,000
Pier J South	\$17,118,000
Pier S – Marine Terminal (160 Acres)	\$97,439,000
Pier T	
Container Terminal (395 Acres)	\$29,138,000
Cranes	\$7,300,000
Other Construction	\$9,000,000
<b>Total Terminals Expansion And Development</b>	<b>\$223,944,000</b>
<b>Streets, Bridges, and Railways</b>	
Pier B Railyard	\$3,800,000
Streets and Bridges	\$27,744,000
<b>Total Streets, Bridges, and Railways</b>	<b>\$31,544,000</b>
<b>Total Major Construction Projects</b>	<b>\$255,488,000</b>
<b>Land Acquisitions</b>	
Wetlands Mitigation Projects	\$10,125,000
North Harbor	\$2,000,000
<b>Total Land Acquisitions</b>	<b>\$12,125,000</b>
Environmental and Engineering	\$30,021,000
Furniture, Fixtures, and Equipment	\$2,037,000
Fire Station Relocations	\$3,200,000
<b>Total Harbor Department Expenditures</b>	<b>\$302,871,000</b>

## Long Beach Energy Department Projects

Long Beach Energy (LBE) is the largest of the three municipally-owned natural gas utilities in California and the sixth largest such utility in the country. One of the primary goals of LBE is to supply its customers with a dependable source of natural gas at a reasonable price via a safe and reliable pipeline distribution system.

The LBE natural gas pipeline is a City asset with a \$400 million replacement value. A primary objective of the Department is to maintain the highest standards of pipeline integrity. To improve the deliverability of gas to its customers, LBE has adopted as a priority the establishment of a single 40-pound pressure sector that will replace the existing 12 separate pressure sectors. LBE's plan to maintain system integrity and pressure up rating incorporates U.S. Department of Transportation procedures requiring step increases in pressure, followed by leak surveys and necessary repairs. The process results in improved system reliability, more gas storage within the distribution system, and reduced potential flow constraints.

## FY 05 Capital Improvement Program Overview

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The Department is also committed to the preservation of its assets by continuing to maintain, rejuvenate and enhance the usefulness of its facilities and other properties through various capital improvement projects.

Project Title	Proposed FY 05
Pipeline Integrity	\$1,760,000
Meter Regulator and Replacement and Automatic Meter Reading Pilot Program	\$475,000
<b>Total Long Beach Energy Department Projects</b>	<b>\$2,235,000</b>

### Marinas, Beaches and Waterways Projects

Two assets that make Long Beach unique are its beaches and marinas. These City-maintained resources provide recreational enjoyment to both residents and tourists. With the support of the Harbor Department, work continues on a major bluff erosion control project to prevent injury to persons, private property, public parks and infrastructure due to storm induced slope failure. In FY 05, the second phase of the rehabilitation of the Belmont Pier will be the focus of work.

Project Title	Proposed FY 05
Seawall Maintenance and Repair	\$100,000
Belmont Pier Improvements	\$160,000
<b>Total Marinas, Beaches and Waterways Projects</b>	<b>\$260,000</b>

### Parks, Recreation and Marine Projects

Parks located throughout the City provide the recreational amenities and open space to enhance the environment and provide leisure opportunities to meet the needs and interests of residents. There is a constant effort to address and balance the issues of aging facilities, demographics, and the uneven distribution of park facilities throughout the City. New projects in FY 05 include the Homeland Cultural Center Arts Building at MacArthur Park and a Teen Center at Admiral Kidd Park. Construction of rehabilitation projects at the Martin Luther King, Jr. Park and Silverado Park swimming pools should be under construction through much of the year, as will the ongoing construction of the Rotary Centennial and Plymouth Street and Elm mini-parks.

Project Title	Proposed FY 05
Park Acquisition and Development	\$2,112,359
Recreation Building Rehabilitation	\$280,000

In FY 03, the Parks, Recreation and Marine Department began administering some of its own CIP projects. In FY 05, construction will begin on a two-year project to replace all the docks in the downtown Long Beach Shoreline Marina.

## FY 05 Capital Improvement Program Overview

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Project Title	Proposed FY 05
Park Bike Path Replacement	\$100,000
Shoreline Downtown Marina Rehabilitation	\$800,000
<b>Total Parks, Recreation and Marine Projects</b>	<b>\$3,342,359</b>

### **Public Facilities Projects**

Building and related facility improvements are often key to the City's ability to deliver quality services to residents. Notable projects in this category are the Emergency Communications and Operations Center/911 facility (opened in FY 04), transit and bus stop improvements, police substations, Fire Station #1, Health Department land development, and various capital improvements to the Civic Center Complex. Additionally, the Future Years' Work Plan has been updated to include facility assessments for the Fire, Health, Library Services, Park, Recreation & Marine and Police Departments. These assessments provide cost estimates required to correct current deficiencies and also a long-range projection of anticipated repair costs over the next ten years (2005-2014). In FY 05, \$1.75 million has been budgeted to address critical facility repairs as identified.

Project Title	Proposed FY 05
Downtown Bike Station Demo Project	\$50,000
Critical Facility Repairs	\$1,750,000
<b>Total Public Facilities Projects</b>	<b>\$1,800,000</b>

### **Storm Drain Projects**

Storm water is removed from city streets through a network of seven regional drains that channel the water into the ocean through the City's harbors and bays. The Department of Public Works is responsible for storm sewer capital projects. The maintenance of the City's storm sewers has been contracted to the Long Beach Water Department.

Project Title	Proposed FY 05
Storm Drain System Improvements	\$100,000
<b>Total Storm Drain Projects</b>	<b>\$100,000</b>

# FY 05 Capital Improvement Program Overview

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## Street Rehabilitation Projects

Restoring our neighborhoods is a key element in the Long Beach 2010 Strategic Plan. Street Rehabilitation programs are designed to help meet that goal. The program delivers improvements including, but not limited to, reconstruction and resurfacing of major and secondary streets; replacement of street signs; application of slurry seal to residential streets; repair of neighborhood sidewalks, curbs, and gutters; removal and replacement of street trees; and rehabilitation of bridges to repair deficiencies identified by the Los Angeles County annual bridge inspection report. The citywide slurry seal and alley rehabilitation work will be funded through anticipated AB687 (Indian Gaming) funding, as provided for the State budget.

<b>Project Title</b>	<b>Proposed FY 05</b>
Proposition "A" Transit Related Improvements	\$153,544
Major and Secondary Highway Program	\$5,334,000
Traffic System Upgrade	\$1,000,000
Citywide Slurry Seal Program	\$450,000
Citywide Residential Street Repair	\$1,500,000
Citywide Infrastructure Improvements	\$3,000,000
Alleys	\$500,000
<b>Total Street Rehabilitation Projects</b>	<b>\$11,937,544</b>

## Transportation Enhancement Projects

This category contains programs designed for the implementation of transportation improvements needed to efficiently and effectively move goods and people through the city while mitigating negative impacts to our neighborhoods, utilizing a combination of funds. These funds include Proposition "A" and "C," Gasoline Tax Street Improvement Capital, Transportation Improvement Fees, and Federal grants. The transportation improvements include street and intersection widening, traffic signal system expansion and upgrades, roadway grade separations, transit improvements, parking restrictions and replacement parking, neighborhood traffic management, and bike lanes. This category also includes programs that monitor and evaluate traffic congestion areas throughout the City and respond with projects to relieve congestion or enhance traffic safety.

<b>Project Title</b>	<b>Proposed FY 05</b>
Congestion Management Program Compliance	\$91,000
Traffic Signals - New Installations and Enhancements	\$350,000
I-710 Freeway Major Corridor Improvements	\$72,000
Traffic Mitigation Program	\$5,247,076
Neighborhood Traffic Mitigation Program	\$391,000
Major Corridor Enhancement Program	\$200,000
Bikeway and Pedestrian Improvements	\$143,568
Parking Mitigation	\$100,000
<b>Total Transportation Enhancement Projects</b>	<b>\$6,594,644</b>

# FY 05 Capital Improvement Program Overview

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## Water Department Projects

Planned capital improvements to the City's water and sewer system encompass a wide range of projects. The Water Department will continue replacing cast iron mains, as some are approaching the end of their useful life, with more durable ductile iron pipes at an aggressive rate of 60,000 feet annually. In addition, the Department is continuing with its reclaimed water system expansion, conjunctive use projects, and ocean desalination research and development.

<b>Project Title</b>	<b>Proposed FY 05</b>
<b>Potable Water</b>	
Facility Upgrades	\$357,000
Cast Iron Main Replacement - Water Department	\$4,907,000
Cast Iron Main Replacement - Contractors	\$400,000
Preventative Maintenance	\$750,000
Water Distribution System Improvements	\$825,000
Water Resources/Facility Improvements - Regular	\$955,000
Water Resources/Facility Improvements - Conjunctive Use	\$1,140,000
Water Resources/Facility Improvements - Desalination	\$1,000,000
<b>Total Potable Water</b>	<b>\$10,334,000</b>
<b>Reclaimed Water</b>	
Reclaimed Water System Expansion	\$3,171,000
<b>Total Reclaimed Water</b>	<b>\$3,171,000</b>
<b>Total Water Fund</b>	<b>\$13,505,000</b>
<b>Sanitary Sewer</b>	
Sewer Collection System Improvements	\$3,230,000
Sewer Facility Improvements	\$377,000
<b>Total Sewer Fund</b>	<b>\$3,607,000</b>
<b>Total Water Department Projects</b>	<b>\$17,112,000</b>

# 2010 Strategic Plan

## Goals and Strategic Actions

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Approved by the Long Beach City Council, June 2000

### Neighborhood Development

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#### N1 BUILD A STRONG NETWORK OF HEALTHY NEIGHBORHOODS IN LONG BEACH.

- N1.1 Establish a "Neighborhood Scorecard" with a valid set of indicators to measure the well-being of neighborhoods and determine the neighborhoods at highest risk. Information from this scorecard would be used by decision-makers, including individual Council members, the Council itself, City staff, schools and colleges, and the business, not-for-profit and faith-based communities, to allocate resources to areas of greatest need. Scorecard information would be available through a citywide database of information (e.g. internet).
- N1.2 Establish a citywide network of community centers in public schools, libraries, commercial centers, or wherever available and appropriate that link the people in each neighborhood with one another, to City government/services and to a collaborative network of public and private resources.
- N1.3 Provide a parallel technological infrastructure to support the citywide network of neighborhood centers. This technology infrastructure would network neighborhood centers to one another, connect people to people and to centers and give residents remote access to information and services 24 hours per day, 7 days a week.

#### N2 STRENGTHEN COMMUNITY LEADERSHIP, COLLABORATION AND STEWARDSHIP AND INCREASE PUBLIC PARTICIPATION.

- N2.1 Encourage each Council member to establish a council of neighborhood organizations within his/her district to assist in addressing local issues and provide input on citywide issues.
- N2.2 Encourage development of neighborhood associations where there are none and encourage more active participation where they already exist.
- N2.3 Develop and institutionalize successful programs that build community/neighborhood leadership, including citywide leadership academy.
- N2.4 Expand the number of neighborhood leaders and enhance their leadership skills by investing in leadership development.
- N2.5 Identify and develop indigenous and emerging leadership by providing outreach, education and connections with other leaders and policy-makers.
- N2.6 Increase opportunities for residents to influence decisions that affect them by making agendas and staff reports for City Council and City Commission public hearings available over the internet and at community centers at the same time they are provided to Council and Commission members.
- N2.7 Develop programmatic, physical and technological methods to bring community leaders together to learn from one another, share ideas and tools, collaborate on problems, provide mutual support and mentoring and experience connection and fellowship.

#### N3 CREATE NEIGHBORHOODS WHERE ARTS AND CULTURAL PROGRAMS FLOURISH, SERVICES ARE ACCESSIBLE AND ALL PEOPLE, INCLUDING SENIORS AND PEOPLE WITH DISABILITIES, HAVE TOOLS TO IMPROVE THE QUALITY OF THEIR LIVES.

- N3.1 Decentralize city services to the neighborhood level so that decision-making, accountability, and coordination are decentralized to the community level and citizens can interact with their service



# 2010 Strategic Plan

## Goals and Strategic Actions

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providers on a personal level and through their neighborhood organizations. Community policing can be the model for overall “community servicing.”

- N3.2 Decentralize by pushing public and private services onto the internet and out to neighborhood centers to increase their accessibility to City residents. These newly decentralized services should include health, mental health, telemedicine, distance-learning, day care, arts and crafts, sports and recreation, etc.
  - N3.3 Establish a new dedicated source of revenue for the arts to support taking arts and cultural programs into every neighborhood of the City to encourage people to work together to create healthy neighborhoods where diversity is celebrated.
  - N3.4 Develop and implement a plan to address the needs of the elderly, including health, safety, transportation, housing and quality of life.
  - N3.5 Develop and implement a plan to address the needs of individual with disabilities, including health, safety, transportation, housing and quality of life.
- N4 SUPPORT NEIGHBORHOOD EFFORTS TO CREATE BEAUTY AND PRIDE BY REMOVING BLIGHT AND PROVIDING HIGH QUALITY AND WELL-MAINTAINED PUBLIC INFRASTRUCTURE, PARKS AND PUBLIC FACILITIES IN EACH NEIGHBORHOOD.
- N4.1 Educate the neighborhoods about benefits and uses of Property Based Improvement District assessments.
  - N4.2 Establish “Adopt a Street” programs and “Clean Street” contests linking schools, students, parents and local businesses.
  - N4.3 Develop and implement strategies to improve code enforcement, including increasing staff dedicated to this effort.
  - N4.4 Develop and implement neighborhood identity initiatives that create or extend physical neighborhood identity and cohesiveness through master planning and social, cultural, arts and signage programs.
  - N4.5 Develop and implement strategies to increase utilization and shared-use of public facilities, e.g. school facilities after hours.
  - N4.6 Promote historic preservation and neighborhood appreciation.
  - N4.7 Improve the quantity and/or quality of parklands, beaches and recreation facilities and services.
  - N4.8 Improve neighborhood infrastructure including green spaces along streets and roads, streets, sidewalks, drainage structures, alleys, signage, median islands, curbs, gutters and parking.
  - N4.9 Adopt and implement a program to underground utility lines that meets or exceeds that proposed by Southern California Edison.
- N5 IMPROVE THE QUALITY AND AVAILABILITY OF NEIGHBORHOOD HOUSING BY ADDRESSING DECLINING HOME OWNERSHIP, NEIGHBORHOOD STABILITY AND INCREASING OVERCROWDING.
- N5.1 Update the Housing Element of the General Plan by 2001.
  - N5.2 Increase the percentage of home ownership relative to the entire housing stock from 46% to more than 50%. Support housing assistance programs that stimulate and encourage home ownership. Improve or expand programs to upgrade or replace substandard rentals.
  - N5.3 Review and revise Long Beach’s land use plan to allow for appropriate and feasible housing densities, including increasing densities – with appropriate development standards and design

# 2010 Strategic Plan

## Goals and Strategic Actions

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guidelines in the downtown and along major and minor arterials with access to public transportation.

- N5.4 Educate first time home buyers about how to obtain and care for homes.
  - N5.5 Improve and expand first time home ownership financial programs, e.g. sweat, equity, second mortgage and down payment assistance.
  - N5.6 Improve/expand efforts to upgrade or replace substandard housing. Develop incentives to overcome the economic impact of reduced density and rental income. Provide remodeling assistance to homeowners, eliminating illegal rental units.
  - N5.7 Improve and expand programs to stimulate housing improvement efforts (rental and owned). Increase public investment in low interest improvement/renovation loans for blighted neighborhoods. Develop joint projects with home improvement contractors and retailers.
  - N5.8 Increase public investment in low interest improvement and renovation loans. Target housing assistance investments to blighted neighborhoods and to people with special needs.
  - N5.9 Address home ownership and rental opportunities for people with special needs (seniors, disabled, shelters, etc.).
- N6 CREATE HEALTHY NEIGHBORHOODS WHERE DIVERSITY IS EMBRACED AND CELEBRATED.
- N6.1 Implement and publicize the City's Human Dignity Policy and adopt a zero-tolerance policy toward hate crimes.
  - N6.2 Develop and implement a Diversity Plan for the City as a whole with the goal of harnessing and realizing the potential benefits of an increasingly diverse population.
  - N6.3 Increase understanding and appreciation for all people by strengthening and expanding programs that promote inter-cultural awareness, dialogue, understanding and tolerance.
  - N6.4 Support cultural arts initiatives and programs: promote understanding, tolerance and cultural awareness such as an International Marketplace, a cultural awareness day, multi-cultural appreciation activities and Public Corporation for the Arts program.

### Education and Youth

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- Y1 MAINTAIN A CITYWIDE FOCUS ON IMPROVING THE WELL-BEING OF YOUTH AND FAMILIES.
- Y1.1 Create a City Commission with key representatives of the youth-serving community, charges with monitoring the well-being of youth in each of the areas addressed by the Strategic Plan and with creating a Youth Scorecard.
  - Y1.2 Create a working group, including the Mayor, City Manager, Long Beach Unified School District Superintendent, and leading representatives from the nonprofit youth services providers and the youth-serving faith community to address youth issues, including the maximum use of City and school facilities by youth.
  - Y1.3 Increase the City's budget to allocate additional staff dedicated to effective coordination of youth programs, to increase authority and enhance the ability of such staff to work with non-City organizations, and to provide leadership development opportunities by increasing youth involvement in planning.

# 2010 Strategic Plan

## Goals and Strategic Actions

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- Y1.4 Develop and provide comprehensive information for youth and families on available services and programs through youth-oriented newsletters, web sites and other media.
- Y1.5 Increase transportation access to programs and services for youth by developing a master plan to address transportation needs of youth and their families and working with Long Beach Transit to identify lowest cost providers for organizations that secure transportation funds.
- Y2 IMPROVE THE HEALTH (PHYSICAL, MENTAL AND DENTAL) OF YOUTH EACH YEAR FOR THE NEXT TEN YEARS.
- Y2.1 Organize a collaborative effort, led by the Long Beach Department of Health & Human Services, to improve the health (physical, mental and dental) of youth, ages 0 to 19, which will promote utilization of available healthcare resources and expansion of needed services, and provide education regarding the value of preventive care. Participants should include representatives of the Los Angeles County Department of Health Services, Los Angeles County Department of Mental Health, the County Department of Public Social Services, Long Beach Community Health Councils, Long Beach Unified School District, YMCA, and community-based youth healthcare providers, and consumers (families and youth) of healthcare. Collaborative efforts will be conducted in a culturally and linguistically appropriate manner. Critical strategic actions by this group will be to: (1) promote enrollment of all eligible children and youth in health insurance programs; (2) increase availability of healthcare to children not eligible for insurance programs; (3) promote utilization of healthcare resources by adolescents; (4) support expansion of home visitation programs; (5) promote access to early and ongoing prenatal care; (6) reduce the birth rate in teens 17 and under; (7) augment effective chemical/alcohol/drug dependency treatment and education programs as needed; (8) increase immunizations of the 0-2 population; (9) promote prevention education, screening, and treatment of sexually-transmitted diseases and HIV/AIDS to the healthcare provider and the adolescent community; (10) provide education to reduce the number of youth who smoke; (11) promote improved youth fitness and nutrition. This group will meet at least semi-annually to track progress on these strategic actions and will report to the Youth Commission, as needed.
- Y3 ENSURE THAT EVERY CHILD ENTERS SCHOOL READY TO LEARN.
- Y3.1 The full-time Childcare Coordinator included in the Department of Health & Human Services' 1999-2000 budget will work collaboratively to develop and implement a comprehensive, citywide childcare plan that increases Long Beach's capacity to provide quality childcare options for Long Beach families and to create an employment registry to provide information and services to childcare providers and prospective employees. The Childcare Coordinator will report to the youth Commission as needed.
- Y3.2 Increase by 30% the number of childcare providers who complete childcare training programs. Long Beach City College, California State University Long Beach, and the Children's Home Society must expand their training programs and work collaboratively with the City to promote the availability of these programs.
- Y3.3 Seek funding to increase the number of Family Resource Centers and other community-based, family-friendly facilities which provide resources and opportunities for individual and group development to families with children in the 0-5 age category.
- Y3.4 Increase the number of programs for the 0-5 age category offered by the Department of Library Services, Parks, Recreation & Marine and Health & Human Services and promote public awareness of these programs. City Departments should liaison with Long Beach Unified School District and link to services provided by community agencies.
- Y4 SUPPORT K-12 AND HIGHER EDUCATION EFFORTS TO INCREASE THE PERCENTAGE OF STUDENTS MEETING THE HIGH ACADEMIC STANDARDS.

# 2010 Strategic Plan

## Goals and Strategic Actions

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- Y4.1 Maintain and improve Long Beach Unified School District's position at the forefront of standards-based reform by continuing and expanding our efforts to make the attainment of high academic standards the top priority; expanding opportunities for two-way communication with parents and students about standards; and expanding School District-provided after-school tutorial support through collaborative efforts with the City and others.
  - Y4.2 California State University Long Beach, Long Beach City College and Long Beach Unified School District will continue and expand seamless education activities, including successful faculty-teacher collaborations; improved teacher preparation programs; and encouraging advancement by School District students to higher education by counseling, recruitment, on-campus tours, etc.
  - Y4.3 The City, Long Beach Unified School District, Long Beach City College and organizations such as the Long Beach Conservation Corps, the Federal Job Corps and other youth service providers will continue and expand their efforts to redirect out-of-school youth to complete minimal educational requirements.
- Y5 INCREASE YOUTH ENGAGEMENT IN PRODUCTIVE ACTIVITIES.
- Y5.1 The City will support and participate in collaborative projects to enhance and augment after-school, weekend and off-track options for Long Beach youth. These projects shall seek additional funding to ensure that we provide programs to more youth and seek to improve the educational quality of programs offered.
  - Y5.2 Long Beach Community Partnership, through its administration of the Village 2000 Mentoring Program collaborative, will take the lead in supporting and expanding existing mentoring programs and encourage high school students to mentor elementary and middle school students in after-school programs.
  - Y5.3 The Office of the Mayor will hold an annual collaborative celebration of the benefits of mentoring in our community.
- Y6 INCREASE INVOLVEMENT OF PARENTS (AND OTHER PRINCIPAL CAREGIVERS) IN SUPPORT OF THE SOCIAL, EMOTIONAL, AND ACADEMIC GROWTH OF CHILDREN.
- Y6.1 The Childcare Coordinator's work (See Goal Y3) will be augmented by additional staff who would be responsible for developing and implementing a comprehensive, citywide program to increase parental involvement with their children. Staff serving in this capacity would report to the Youth Commission as needed.
  - Y6.2 The Long Beach Council PTA will lead a collaborative effort to examine the current status of parent involvement within the Long Beach Unified School District. Based on this review, the PTA should recommend to the Board of Education a parent/family involvement policy and a parent/family involvement program at every school site.
  - Y6.3 Long Beach Unified School District, in a collaborative effort, will increase the number of community schools in Long Beach by bringing schools, parents and community agencies together.
  - Y6.4 California State University Long Beach will develop a program whereby teacher candidates and other undergraduates can receive training as part of their curriculum to help them partner with parents, schools and communities, including placement at School District schools and/or with a youth services provider.

# 2010 Strategic Plan

## Goals and Strategic Actions

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### Community Safety

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- S1      EXTEND COMMUNITY POLICING TO INCLUDE ALL AREAS OF THE CITY EQUALLY.
- S1.1    Ensure that community policing remains a core competency of the police force through ongoing training, evaluation, and feedback.
  - S1.2    Continually emphasize the need for officers to learn and understand the special needs of the neighborhoods they serve and protect.
  - S1.3    Construct two new police substations in the north and east parts of the City, improving existing police and fire substations and making them highly visible, user-friendly, and technologically networked.
  - S1.4    Maintain the highest possible number of officers on uniform patrol.
  - S1.5    Deploy officers to ensure that at least one officer is patrolling every beat at all times.
  - S1.6    Work together with county representatives to fund and build a Justice Center for all of Long Beach that would include courts, prosecution, defense, police and fire services in one location.
  - S1.7    Increase community policing and problem-solving training in the basic recruit academy so that all officers are thoroughly trained in this philosophy, which enables them to see the world through their customers' eyes.
  - S1.8    Promote citywide diversity acceptance and community harmony to reduce the potential for inter-group conflict and civil unrest through the Human Dignity Program of the City of Long Beach.
  - S1.9    Maintain staffing level necessary to meet community safety needs.
- S2      ENCOURAGE PUBLIC INVOLVEMENT IN PUBLIC SAFETY.
- S2.1    Encourage and actively seek public participation in anti-crime programs such as neighborhood, business, and apartment watch programs.
  - S2.2    Publicize anti-crime efforts and provide information about the policing function in newspapers, over the internet, and through other means.
  - S2.3    Encourage citizens to submit safety suggestions to public safety departments.
  - S2.4    Create hearing rooms in neighborhood police substations and other public buildings and hold informational meetings to inform the public of policing issues and to encourage community input.
  - S2.5    Utilize Fire Stations to provide City services to local communities.
  - S2.6    Provide alternative dispute resolution facilities and services.
  - S2.7    State fire station/school partnering and mentoring programs to promote community safety.
  - S2.8    Enhance the current Senior Volunteer Program by expanding their duties and responsibilities to include those functions typically performed in other Southern California cities.
- S3      MAINTAIN STRONG EMERGENCY PREPAREDNESS.
- S3.1    The ECOC project be completed as expeditiously as possible, and that the new facility be placed in operation by December 2002.
  - S3.2    Increase community-based fire prevention and disaster preparedness training.

# 2010 Strategic Plan

## Goals and Strategic Actions

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- S3.3 Increase fire and police training capabilities and reliable state-of-the-art public safety communications systems.
- S3.4 Implement terrorism preparedness training through an interdepartmental team consisting of the Fire, Police and Health and Human Resources Departments, in cooperation with Los Angeles County Terrorism Working Group.
- S3.5 Ensure fire fleet readiness consistent with national standards.
- S4 CREATE A CITY FREE OF STREET GANGS AND RELATED ACTIVITIES.
  - S4.1 Increase protective factors and reduce risk factors for youth who are in peril of gang involvement and juvenile crime.
  - S4.2 Identify ways to reduce the availability of guns to the City's youth.
  - S4.3 Increase understanding and tolerance between people of different beliefs, perspectives, age groups, and lifestyles within Long Beach.
  - S4.4 Increase the number of safe places, after-school programs, and job opportunities for City youth.
  - S4.5 Encourage senior citizens, local colleges and parents to volunteer to staff after school and evening activities for youth to expand alternatives to the street life.
  - S4.6 Implement methods of suppression and punishment of youth crime other than incarceration, including requiring community service to be performed within the area where the offensive behavior occurred, when appropriate.
  - S4.7 Promote greater awareness of the problems of violence, abuse, neglect, and exploitation of all citizens.
- S5 ELIMINATE COMMON NEIGHBORHOOD NUISANCES.
  - S5.1 Encourage a team approach among residents and the City working together on nuisance abatement and code enforcement efforts.
  - S5.2 Eliminate illegal dumping of trash and debris by providing more opportunities for "large item" trash pickup, additional locations for drop-off of household hazardous materials, and more stringent penalties for illegal dumping.
  - S5.3 Severely reduce illegal vending, soliciting, and panhandling.
  - S5.4 Eliminate illegal loitering by providing more after-school youth activities, evening activities for young adults, and increased police foot and bicycle patrols.
  - S5.5 Eliminate alcohol and drug-related loitering by establishing "drug free" zones near parks and other public facilities by promoting tougher state penalties for dealing drugs near where children congregate, and by increasing foot and bicycle patrols in areas of chronic street drug vending.
  - S5.6 Ensure alleys are clean and safe through a citywide program of weekly alley street sweeping, and holding property owners responsible for maintaining the area of alley adjacent to their building.
  - S5.7 Reduce homelessness by supporting programs that focus on factors contributing to homelessness including mental illness, substance abuse, educational barriers, and deficits in basic life skills and job readiness.
  - S5.8 Expand resources and volunteer efforts for graffiti abatement programs to include volunteer services, use of court referrals, City staff, and the graffiti paint program.
  - S5.9 Eliminate substandard buildings and increase property maintenance standards citywide through increased code enforcement.

# 2010 Strategic Plan

## Goals and Strategic Actions

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### Business Growth and Workforce Development

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- B1      RETAIN, EXPAND, AND ATTRACT BUSINESS BY ENCOURAGING DEVELOPMENT CENTERED ON THE CITY'S STRENGTHS.
- B1.1      Develop a citywide economic development plan overseen by the Economic Development Commission.
  - B1.2      Assemble and utilize "Red Teams" to identify and attract new business development and to retain the business we have.
  - B1.3      Provide business location incentives for business activity directly related to international trade, healthcare, knowledge-based technologies, and other growth sectors that create high-paying jobs.
  - B1.4      Leverage the local visual and performing arts industries to create an environment that identifies Long Beach as the region's art center.
  - B1.5      Protect, preserve, and build upon the greater Long Beach industrial sector through rezoning and in-fill development.
  - B1.6      By the year 2001, develop a strategy for land use at the Long Beach Airport that maximizes the airport's economic return to the community.
  - B1.7      Develop, build, and lease versatile and efficient port facilities that make the maximum use of Port of Long Beach land.
  - B1.8      Complete the development of the Queensway Bay Project and continue to create and market other tourist attractions downtown and throughout the City.
  - B1.9      Develop vibrant retail centers with a variety of shopping opportunities easily accessible to residents and workers, as well as tourists and conventioners.
  - B1.10      Use Long Beach's leadership in international trade to create high-paying jobs for Long Beach residents.
  - B1.11      Target business retention and attraction efforts within high technologies: aviation/aerospace, electronics, transportation, healthcare, and other growth technology sectors.
  - B1.12      In under-served areas/neighborhoods, use Community Development Impact Teams combining multiple City bureaus to exert coordinated efforts to assist small businesses through newly-established community centers.
- B2      CREATE A COMPREHENSIVE AND ACCOUNTABLE WORKFORCE DEVELOPMENT PLAN BASED ON THE NEEDS OF LOCAL AND REGIONAL EMPLOYERS WHICH PROMOTES QUALITY JOBS AND WAGES.
- B2.1      Convene all workforce development stockholders to create a workforce development plan which includes specific quantifiable benchmarks. In high unemployment areas, lower the unemployment rate by 50% in 5 years. Increase by 10% per year the number of students in city schools who complete core math and science classes. Increase computer literacy among all segments of the community by 25% by 2010. Increase business satisfaction with workforce development services by 10% per year.
  - B2.2      Address the needs of local employers by providing training in areas of skill shortages and ensuring the availability of qualified applicants for hard-to-fill occupations.
  - B2.3      Assess a minimum wage and benefits requirement in contracting for City services in the context of the study of a potential marketization program that is agreed upon by the City Council.

# 2010 Strategic Plan

## Goals and Strategic Actions

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- B2.4 Develop mechanisms for consistently gathering input from the employer community as to their workforce needs; create industry clusters that reflect the local labor market and use them to create a minimum of 10 career pathways (for training and employment) each year.
  - B2.5 Maximize public funding resources and prioritize allocations based on return on investment considerations.
  - B2.6 Provide easy access and support services to all segments of the community, especially the unemployed, working poor, and unskilled.
  - B2.7 Develop a service provider selection and review process which expands successful programs while eliminating non-performers.
  - B2.8 Support businesses that provide quality jobs and career development potential.
  - B2.9 Create a workforce development system that provides business, industry, and job seekers with easy access to available resources and services.
  - B2.10 Establish a system for ensuring that workforce development goals are obtained; a system of accountability that encourages successful performance.
  - B2.11 Further develop and promote seamless education opportunities to establish Long Beach as a regional leader in innovative facilities and academic achievement.
- B3 CREATE A BALANCE BETWEEN BUSINESS GROWTH AND NEIGHBORHOOD NEEDS.
- B3.1 Create physical and “electronic” one-stop business assistance centers throughout the City at community centers or other convenient locations.
  - B3.2 Create non-bank financing systems to assist inner-city growth.
  - B3.3 Revitalize local shopping districts designed to meet the needs of neighborhoods rather than focusing exclusively on large retail (“big box”) projects that can disrupt adjacent neighborhoods.
  - B3.4 Expand Long Beach airport business opportunities, but only within existing noise compatibility ordinances.
  - B3.5 Continue efforts to recreate Long Beach Plaza as a successful, modern facility serving downtown workers, residents, and visitors.
  - B3.6 Continue to strengthen the Pine Avenue/Promenade North core of downtown between Queensway Bay and Long Beach Plaza.
  - B3.7 Provide for inexpensive and ample parking downtown.
  - B3.8 The City should take a leadership role with the Southern California Association of Governments (SCAG) and other entities in addressing future airport capacity needs of the region while maintaining noise compatibility and other environmental limits at the Long Beach Airport.
  - B3.9 Pursue the strategies identified in the Empowerment Zone application of 1998.
  - B3.10 Develop a neighborhood plan citywide for business development to ensure quality of life in the neighborhoods.
- B4 ENCOURAGE SMALL BUSINESS GROWTH IN NEIGHBORHOOD CENTERS.
- B4.1 Provide a system of support services to small businesses in targeted industries.
  - B4.2 Recognize and maintain the unique qualities of the different neighborhood business centers.



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- B4.3 Assist small businesses to obtain high-speed access to the internet via neighborhood telecommunications centers, which also serve as a resource for training, coaching, and technical assistance.
  - B4.4 Focus business assistance services in existing commercial centers in coordination with property managers and real estate brokers.
  - B4.5 Support and encourage local business improvement districts.
  - B4.6 Study aging strip centers and commercial corridors for purposes of revitalization, and expand the City's Façade Improvement Programs to address areas where detrimental conditions are found to exist.
  - B4.7 Evaluate the creation of non-bank community development corporations to assist with inner-City business growth.
  - B4.8 Provide incentives to encourage business and landowners to consolidate land parcels to stimulate small business growth.
- B5 PROVIDE QUALITY, COST-EFFECTIVE AND ACCESSIBLE CITY SERVICES FOR BUSINESSES AND NEIGHBORHOODS AND ESTABLISH A DEDICATED SOURCE OF FUNDING FOR INFRASTRUCTURE REPAIRS AND IMPROVEMENTS.
- B5.1 Continue existing and develop new policies that maintain a stable, balanced City budget.
  - B5.2 Identify dedicated sources of funds to pay for infrastructure maintenance and capital improvements independent of the City's general fund.
  - B5.3 Continue to explore the potential of state revenue sharing based on such factors as population and economic activity; support legislation to distribute sales taxes to cities based on population.
  - B5.4 Conduct regular performance reviews of contract services.
  - B5.5 Expand, where applicable, City services to other communications on a fee-for-service basis.
  - B5.6 Continue the current City policy to maintain a budget reserve of not less than 10 percent of the operating budget.
  - B5.7 Implement policies and train City staff to recognize the value of "business-friendly" customer service practices.
  - B5.8 Utilize the Economic Development Commission to obtain feedback on the City's economic development performance.

## Environmental

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- E1 CREATE A SUSTAINABLE CITY PROGRAM WORKFORCE.
- E1.1 Coordinate all City department with relevant activities under the umbrella of a Sustainable City Program.
  - E1.2 Create a Sustainable Development Board with adequate funding to help develop and evaluate the Sustainable City Program and a management position to serve as staff to the Board.
  - E1.3 Establish baseline data and sustainability benchmarks to measure future progress using a multi-disciplinary team comprised of City departments, the City Manager, Sustainable Development Board and its staff, community members, and other interested groups.
  - E1.4 Utilize full-cost accounting (life cycle analysis) to inform all policy considerations and decision-making.

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- E1.5 Evaluate City purchasing policies to ensure environmental responsibility and help support markets for renewable materials.
  - E1.6 Utilize financial incentives to motivate participation in sustainability initiatives.
  - E1.7 Encourage public environmental education, awareness and involvement in areas such as air and water quality, and deleterious impacts of automobile reliance, and the unintended consequences of unchecked population growth.
  - E1.8 Develop Green Building Development Guidelines to optimize the aesthetic and environmental compatibility of new projects.
  - E1.9 Collaborate with Air Quality Management District, Regional Water Quality control Board, and other agencies in regional efforts to reduce pollution.
- E2 ENHANCE OPEN SPACE TO IMPROVE THE QUALITY OF LIFE FOR RESIDENTS IN ALL NEIGHBORHOODS.
- E2.1 Preserve existing open space by adopting a City policy that City-owned open space will not be sold or developed as other than open space without public hearings and approval of the City Council.
  - E2.2 Increase our inventory of open space through strategies such as converting City-owned parcels to green uses and acquiring former oil properties for parks and habitat.
  - E2.3 Give priority attention in preserving and acquiring open space to those neighborhoods where rapid growth and increased density in past years has significantly reduced the supply of available parks and other open space.
  - E2.4 Explore opportunities with Long Beach Unified School District to enhance the aesthetic and environmental value of school sites.
  - E2.5 Encourage the development of human-scaled, pedestrian-oriented mix-use projects that can accommodate a growing population while preserving existing open space.
  - E2.6 Create an urban forest management program to increase the number of neighborhoods that can enjoy the beauty and shade provided by street tree canopies.
  - E2.7 Integrate Long Beach neighborhoods with the rivers and shoreline by developing recreational and ecological opportunities along the riverbanks of the Los Angeles and San Gabriel rivers, and by providing “green” linkages from the central city and other neighborhoods to the beaches.
  - E2.8 Focus growth in the downtown area and along major and minor arterials where new residents living in well-designed, human-scaled, mixed-use developments can add to the vitality of those neighborhoods while preserving open space throughout the City.
- E3 RESTORE WETLANDS AND RIPARIAN HABITAT.
- E3.1 Compile a list of restorable wetland areas and sources of funding for restoration.
  - E3.2 Collaborate with the City of Seal Beach, City of Huntington Beach, and the United States government in setting aside the maximum possible contiguous acreage for wetlands and bird fly zones.
  - E3.3 Identify funding for land acquisition, such as harbor expansion or runoff mitigation (TEA-21).
  - E3.4 Where possible, recreate or create wetlands to serve educational purposes for the community.
- E4 IMPROVE AIR QUALITY.

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- E4.1 Accelerate compliance with AQMD Rule 1158 by the City and its Harbor Department so reductions in particulate matter from the harbor area (exhaust particles, coke dust, and road debris) are implemented ahead of schedule.
  - E4.2 Involve citizens in pollution reduction programs through community outreach, education, and the formation of a community consultative committee.
  - E4.3 Explore opportunities with Long Beach Unified School District and Long Beach Transit to reduce emissions from diesel bus fleets through conversion to clean air technology or other means compatible with operating and financial constraints.
  - E4.4 Encourage high quality mixed-use housing projects in the central City, in the downtown and along major and minor arterials to reduce emissions from single passenger automobiles while enhancing the use of public transit, bikes and pedestrian traffic.
  - E4.5 Continue development of linkages between transit, bicycles and other alternative transportation modes such as the Bikestation.
- E5 IMPROVE WATER QUALITY AND BETTER MANAGE WATER RESOURCES.
- E5.1 Prepare a comprehensive Beach, Harbor, Rivers, and Wetlands Master Plan to determine how best to improve the quality of our recreational waters while also maximizing the untapped economic, recreational and environmental potential of our varied aquatic resources.
  - E5.2 Implement strategies to prevent water pollution at its source, including the use of design and structural Best Management Practices to prevent pollution from entering the storm drains and ocean.
  - E5.3 Ongoing reports on water quality should be made available to the public over the internet, in newspapers, and in City publications to increase public confidence in water quality.
  - E5.4 As sources of pollution are eliminated, initiate phased remedial actions to enhance the beachfront.
  - E5.5 Establish collaboration between the City, Long Beach Aquarium of the Pacific, and environmental groups to pursue projects such as beach cleanup, wetland restoration, and the creation of recreational opportunities along the Los Angeles and San Gabriel Rivers.

### Network Technology and Neighborhood Development

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- T1.1 Create a network of neighborhood communication facilities to provide communication between the City and its citizens, between service providers and service recipients, among neighborhood and business associations, between associations and their members, and between all participants and larger networks (e.g., the internet).

### Implementation

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- I1.1 Create an independent organization with membership from City government, educational institutions, neighborhood organizations, business organizations, not-for-profit organizations, and the faith-based communities to monitor the progress in implementing the Strategic Plan (including a community scorecard), to educate and communicate with the community regarding the plan, and to solicit funding, build consensus and develop coalitions and partnerships to implement the goals and action recommendations of the Plan.